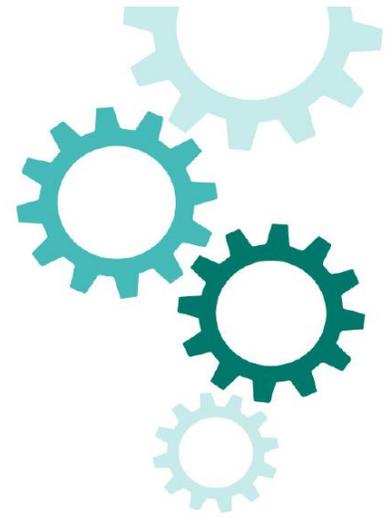




**Development
Strategy &
Finance**



Resilience in an age of risk

**Future Development Agencies Conference
London, 11 & 12 May 2017**

Day 1	Thursday 11 May
10.00 – 10:30	Conference registration and coffee/tea
10:30 – 10:40	Welcome and introduction Alex Thier, Executive Director, ODI
10:40 – 11:00	Resilience in an age of risk Mikaela Gavvas, Head of Development Strategy and Finance, ODI
11.00 – 12.30	Views on the future: global risks, challenges, opportunities and trade-offs In a world characterised by rapid change and the probability of major upset, attempting to look ahead is both difficult and necessary. The coming decades are likely to bring increased global turbulence and risk. In this climate of uncertainty, volatility and systemic risk, the scope for negative game-changers is high. Risks include a massive financial and monetary crisis, global disease outbreaks, and an escalation in conflict. Positive game-changers are also possible, sometimes in response to such risks – including an inclusive digital revolution, an effective global commitment to sustainable prosperity, and a reinvigorated multilateral development system. What are these major risks, opportunities and trade-offs? How will the drivers, trends and risks shape and affect global development? Chair: Edward Hedger, Managing Director, ODI Speakers: Joe Cerrell, Managing Director, Global Policy and Advocacy, Bill and Melinda Gates Foundation Margareta Drzeniek-Hanouz, Head of Global Competitiveness and Risks, World Economic Forum Åsa Johansson, Assistant Director, Economics Department, Organisation for Economic Co-operation and Development Simon Maxwell, Senior Research Associate, ODI, and Executive Chair, Climate and Development Knowledge Network

12.30 – 13.30 **Lunch**

13.30 – 15.30 **Navigating a new world order: the art and science of foresight**

Strategic foresight is a critical tool for effective government. The changing nature of global policy challenges and opportunities, including the increasingly complex global environment, requires decision-makers to think systematically about the context and shape of their future policies.

‘Where are we now and where do we want to get to?’ Strategic foresight helps answer this in a way that ensures that thinking about the future is not based merely on ‘blue skies’ or creative thinking, but instead is systematic, structured and evidence-based. As an integral part of the strategy process, foresight helps decision-makers to understand complexity, build resilience, set direction and then implement policies.

What are the benefits of strategic foresight? How do we do it? How do we translate it into strategic choices and policy-making? Develop confidence and practical experience using foresight in a simulated exercise.

Presenter and facilitator: Catarina Tully, Co-Founder of the School of International Futures

15.30 – 16.00 **Coffee break**

16.00 – 17.30 **Foresight in practice: development agency approaches**

How are development cooperation agencies preparing strategically for a new world order which is more competitive, less secure and more volatile? What is the experience from recent agency foresight and strategy processes?

Speakers:

Cyrille Bellier, Deputy Executive Director, Strategy, Partnerships and Communication, Agence Française de Développement (AFD), France

Dr. Elke Siehl, Director General, Corporate Development Deutsche Gesellschaft für Internationale Zusammenarbeit (GIZ), Germany / Michael Münch, Senior Policy Officer, Strategic Planning and Management, Federal Ministry for Economic Cooperation and Development (BMZ), Germany

Steven Pierce, Assistant Professor, Department of National Security and Economic Policy, National Defense University (on secondment from USAID)

19.00 **Conference dinner**

Special guest speaker (tbc)

Venue:

[The Cinnamon Club](#) at The Old Westminster Library, 30-32 Great Smith Street, SW1P 3BU

Day 2	Friday 12 May
9.15 – 9.30	Introduction to Day 2
9.30 – 11.00	<p>Aid in the national interest: the altruism and self-interest dilemma</p> <p>National interest is an increasingly strong guiding principle for development cooperation and aid spending. Governments recognise that their motivations are both altruistic and self-interested and they are linking national security imperatives, assistance for economic transformation and the opening of markets in developing countries. Both motivations have always existed side by side, but one often dominates. Finding the right balance between the dual objectives is challenging.</p> <p>What does this mean for agencies' strategic positioning? Do you come up with strategies that either balance both motivations or prioritise one over the other? What are the risks inherent to national interest dominating the development agenda? How can those risks be managed?</p> <p>Chair: Alison Evans, Chief Commissioner, Independent Commission on Aid Impact</p> <p>Speakers:</p> <p>Chris Tinning, Chief Economist, Department of Foreign Affairs and Trade, Australia</p> <p>Laura Frigenti, Director, Italian Agency for Development Cooperation</p> <p>Jon Lomøy, Director General, Norwegian Agency for Development Cooperation</p>
11.00 – 11.30	Coffee break
11.30 – 13.00	<p>A race against time: multilateral reform to save the system</p> <p>The reordering of power on a global scale and the pressing urgency of global challenges both highlight the need for new and more robust forms of multilateral action to deliver global public goods.</p> <p>Is the multilateral system failing when we need it most? How can governments effect the transformation required to make the system fit for a global public goods agenda in the new world order? What are the practical propositions and solutions on multilateral leadership, collaboration and financing mechanisms? What are the politically-smart tactics needed to influence and drive that change?</p> <p>Chair: Simon Maxwell, Senior Research Associate, ODI</p> <p>Speakers:</p> <p>Gwen Hines, Director of International Relations, Department for International Development, United Kingdom</p> <p>Representative, Global Affairs Canada (tbc)</p> <p>Noel González Segura, Deputy Director General, Policy Planning and Coordinator, Multilateral Fora, Mexican Agency for International Cooperation for International Development</p> <p>Michael O'Neill, Assistant Secretary-General, Director of External Relations and Advocacy, UN Development Programme</p>
13.00 – 14.00	Lunch

14.00 – 15.30 **The world's hardest development challenge: engaging in fragile states**

Take the contexts of Afghanistan, Somalia and South Sudan: all have involved precarious political situations, and persistent conflict and instability challenges. How can development agencies most usefully intervene? What risks do they face? How should they approach development in these kinds of environments?

Development agencies are increasingly engaging in fragile and conflict-affected states, often grappling with the intractable tensions and the imperative to find innovative and unconventional approaches for effective working in these environments. What lessons emerge from our experience of engaging in such countries? How can agencies best work across the range of interconnected political, security and development issues? How should aid be delivered effectively and accountably in fragile states? Can agencies manage the risks in a way that does not impede their operational flexibility?

Chair: Marcus Manuel, Senior Research Associate, ODI

Speakers:

Shohei Hara, Head, Office for Global Issues and Development Partnership, Japan International Cooperation Agency

Nancy Lindborg, President, United States Institute of Peace

Olivier Ray, Head, Crisis Prevention and Post-Conflict Recovery, Agence Française de Développement, France

Yolande Wright, Deputy Director, Conflict, Humanitarian and Security, Department for International Development, UK

15:30 – 16:00 **Take-aways and conclusion**

Spotlight on...

During breaks we will have optional spotlight sessions on recent ODI research topics.

Day 1		Thursday 11 May
Lunch	13:00 – 13.30	New donors in the aid landscape, with Nilima Gulrajani (ODI)
Coffee break	15.30 – 16.00	Brexit and development cooperation, with Raphaëlle Faure (ODI)
Day 2		Friday 12 May
Coffee break	11.00 – 11.30	Moving away from aid: the case of Indonesia, with Annalisa Prizzon (ODI)
Lunch	13.00 – 13:30	Leave no-one behind (a stocktake), with Catherine Blampied (ODI)
	13:30 – 14:00	Allocation and management of multi-bi aid, with Bernhard Reinsberg (University of Cambridge)
