

# Public-Private Partnership in Electric Power Projects: *the case of Laos*

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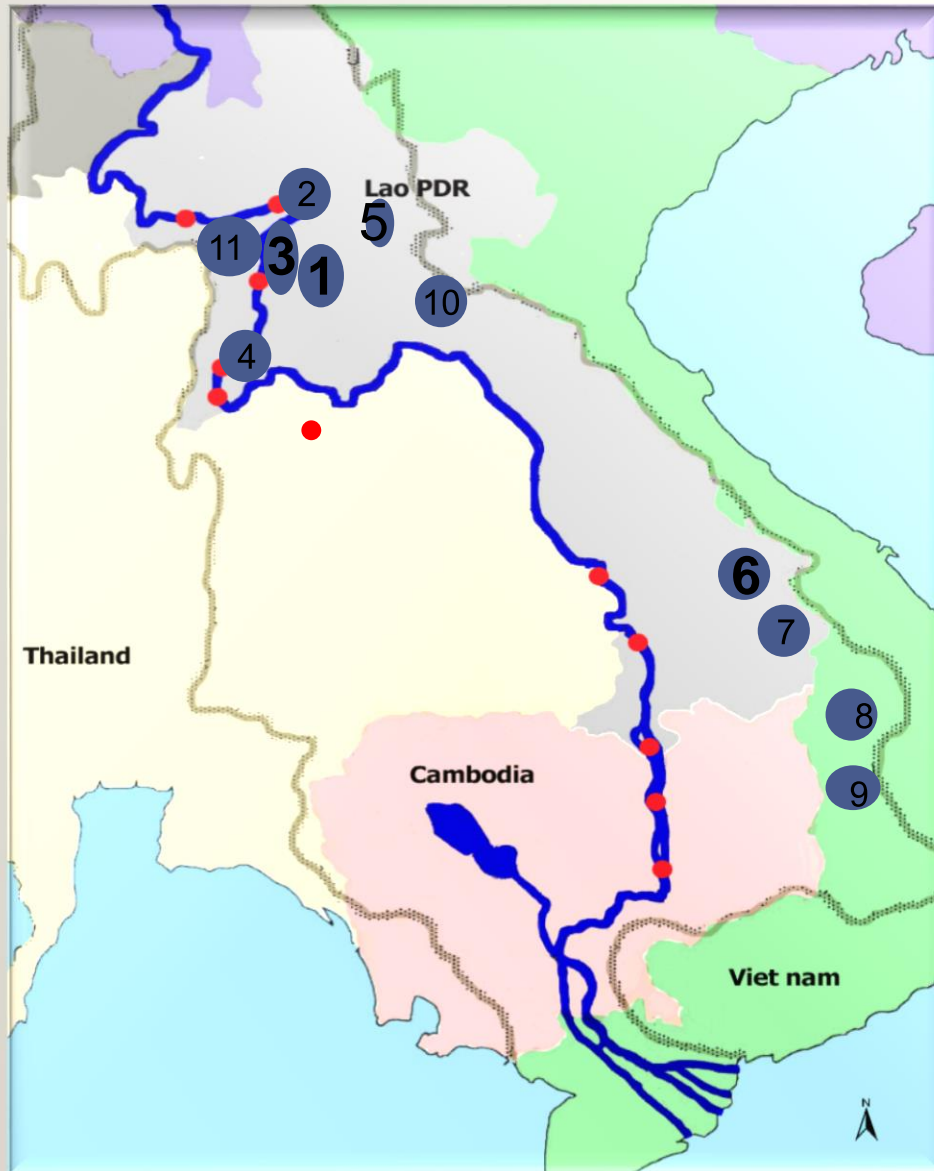
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# Selected PPP Projects

(as of October 2015)



1. Nam Ngum 2	615 MW
2. Nam Ou Ph 1	540 MW
3. Nam Ngum 5	120 MW
4. Nam Lik I	100 MW
5. Nam Kham 2 & 3	190 MW
6. Theun-Hinboun	500 MW
7. Nam Theun 2	1,088 MW
8. Sekaman 3	250 MW
9. Houay Ho	150 MW
10. Nam Nhiep 2	180 MW
11. Hongsa	1,867 MW

# Laos' Experience in Public-Private Partnership in Electricity Infrastructure

- Country's electrification profile
  - 1990~15%
  - 2000~70%;
  - 2015~90%
- Current installed capacity: 5,800MW
- Projects under construction: 4,000MW
- Projects under study: 10,000MW
- Power projects have been mostly developed by diverse participation with a PPP scheme
- Certain policy to frame the PPP scheme

# Pertinent Policy for PPP

- Deregulation was first introduced in 1988, whereby privatization in the power generation and distribution has been promoted.
- Decentralization has helped the Lao government allocate certain functions to its local authorities (provinces) and to the private sector and the third sector
- Devolution has provided the Lao government a mechanism, whereby tax collection power are devolved to local authorities
- Deregulation + Decentralization + Devolution = Three-dimensional organization change
- A financing mode is to be chosen aptly

# Concept of Project Financing

- New project developed on Build-Own-Operate-Transfer
- Ring-fenced project through special purpose company (limited liability company)
- Project cost comprising:
  - 30% as equity contributed by shareholders
  - 70% as debt financing sourced from commercial banks
- Lenders rely upon future cash flow of the project for interest and debt repayment
- Main collaterals for lending banks are the concession agreement, power purchase agreement, assets and rights of the project company as set forth in project's agreement
- No financial guarantee from the host country
- Guarantee from project investors limited to equity i.e. **“project financing” or “limited recourse financing”**

# To Make Electricity Infrastructure Projects Commercially Bankable

- Electricity tariffs are framed by a long-run marginal cost concept
- Concession period is fixed for 30 years
- Private investors need an acceptable return on investment (ROI) to be secured
- Commercial lenders require a minimum debt service coverage ratio (DSCR) guaranteed
- Host government to adjust its fiscal policy in respect of government imposts to be imposed on project by project in order to help secure financial criteria of private parties

# Parties involved in the Process

- Governmental agencies as a regulatory body
- State-owned enterprise as a minority shareholder (optional) and power buyer
- Private investors as majority shareholders
- Commercial banks as financiers
- International financial institutions (optional) as (equity) soft loan providers
- Networks such as non-governmental organizations and civil society as stakeholders



# Thank you very much for your attention

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