Budget Strengthening Initiative: Strengthening Budget Policies & Systems in Fragile States

November 2010
Purpose: to promote better budgeting in the poorest and most fragile states.

DAC Fragile States donor good practice

Combined focus on budget policies and systems

Not just Ministry of Finance/Planning but also:

- National accountability institutions
- Parliamentary committees
- Civil society groups working on budget accountability issues
Types of support

• **Window 1** – Access to peer learning & research networks

• **Window 2** – Access to country specific policy/reform advice

• **Window 3** – In-depth support from a dedicated country team
Key Features of Programme

- Strategic support
- Independent advice
- Flexible (“TA without ToR”)
- On-demand & Country-owned
- South-South peer learning
- Value for money
- Ministries of Finance starting point
- Coordinated with other donors
Countries

Pilot Group:
• Southern Sudan
• Liberia
• Yemen
• Tajikistan?

Mentor countries:
• Uganda
• Ethiopia
• Rwanda?

Potential Countries:
• DRC

Other Possibilities:
• Burundi
• West Bank/ Gaza
• Somalia
• Pakistan (selected provinces)
• Nepal
• Sierra Leone
• Afghanistan
• Haiti
• Northern Nigeria
• Solomon Islands
• Timor-Leste
• Zimbabwe
Southern Sudan

Key points from consultations

• Importance of demand driven approach – for MoFEP to decide
• Importance of training
• Interest in peer learning
• Interest in going beyond budgeting
• Value of independent & confidential support
• Challenges MoFEP faces post referendum
Southern Sudan

Two overall programmes of work

• Training through facilitated and structured peer exchange programme open to the whole Ministry

• On the job training through focused training and technical support in specific areas – budget Sector Working Groups; Aid policy; Macro and Accounts
Liberia

- Focus on Budget department and implementation of MTEF
- Support for series of videoconferences with global experts (e.g. Prof Paul Collier)
- On demand support to Macro and Aid management units through policy briefings and remote ad hoc implementation advice
- Work with civil society and possibly Legislature
Partnerships

• Funders (presently DFID to 2013)
• IFIs (IMF, ADB, World Bank)
• Other organisations eg
  – IBP
  – CABRI
  – INTERSAI
  – INCAF
  – ACET
BSI Workplan 2011

• Continue implementation in Southern Sudan & Liberia
• Develop programmes in Yemen (& Tajikistan?)
• Identify up to three more countries; design and implement programmes
• Review progress and approach other donors
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