ODI Council

as at June 1989

Chairman: Peter Leslie

Chief Emeka Anyaoku
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Professor Walter Elkan
Professor Michael Faber
Maurice Foley
Sir Reay Geddes
Mark Goodwin
Professor Arthur Hazlewood
Dr Paul Howell
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Rupert Pennant-Rea
Professor Edith Penrose
John Pinder
Stanley Please

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Lord Roll
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Lord Seebohm
Professor Samuel Sey
Michael Taylor
Sir John Thomson
Richard Tookey
Professor John Toye
Dr William Wallace
J P G Wathen
Melvyn Westlake
Professor Peter Williams
Norman Willis
Alison Wright

This report includes a summarised version of ODI's 1988 Accounts.
The complete Accounts are available on request from ODI, together with information booklets containing further information on:
The ODI Research Programme
The ODI Fellowship Scheme
The Agricultural Administration Unit and its Networks
Publications List 1989

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Edited by Peter Gee

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## Annual Report 1988/9

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**Overseas Development Institute**  
Regent’s College, Inner Circle, Regent’s Park, London NW1 4NS, UK.  
Telephone: 01*-487 7413   Fax 01*-487 7590  
(*071 from 6 May 1990)
Financial Support

We record our thanks and appreciation to these organisations which contributed to the Institute’s income during the year.

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Barclays Bank plc  
The Baring Foundation  
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Commercial Union Assurance Co plc  
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Noel Buxton Trust  
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Rayne Foundation  
Robert Bosch Ltd  
Rockefeller Foundation  
Royal Bank of Scotland plc  
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Save the Children Fund  
S G Warburg & Co Ltd  
Schröder Charity Trust  
Shell Petroleum Company Limited  
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Slough Estates plc  
Sun Alliance Insurance Group  
Tate & Lyle plc  
Trocaire  
United Nations Conference on Trade and Development  
United Nations Centre for Transnational Corporations  
United Nations Industrial Development Organisation  
United Nations University  
World Bank  
World Health Organisation  
Wye College, University of London
Chairman’s Report

In June 1988 I took over the Chairmanship of ODI’s Council from Sir Reay Geddes. Sir Reay had presided over a period of considerable change and development in the Institute and 1988 has been yet another year in which ODI’s research work has expanded and its influence widened. Our research staff is now involved in a wide spread of topics including, for example, environmental economics, NGO aid-effectiveness, the possible impact of 1992 on developing countries, and Japanese development policy. We are also finding new opportunities of assisting in the evolution of public policy and I have been pleased to note a strong conference and meetings programme both here in London and overseas.

Our increased activities have been reflected in an 8 per cent rise in turnover to £1.28m. A modest operating surplus of £10,204 was recorded before exceptional items. Our investments, on which we rely for income to help support some of our unfunded activities, showed an excess over cost of £22,136 as opposed to a small deficit after the October 1987 crash. The Accounts are summarised on pages 20 to 24; full accounts are available on request.

Although the Anniversary Appeal was wound down before the start of the year, various covenants are still running and we are continuing to seek additional sources of funding in line with the objectives of the Appeal. The income supports a new Research Fellowship; the appointment of a Public Affairs Officer; and improvements in our Library service.

During the year we welcomed several new staff. New Research Fellows were Elizabeth Hawksley (a former ODI Fellow), Jim Winpenny (sometime ODA), and Chris Lane (another former Fellow). The new post of Public Affairs Officer was taken by Michèle Low (from the Centre for Economic Policy Research). Nidhi Tandon (formerly Commonwealth Secretariat) became Programme Officer towards the end of the year. Kate Cumberland and Jane Horsfield joined the secretarial staff. Marion Glaser, Martin Adams and Alex Duncan were among the 30 or so Research Associates and Assistants contracted during the year. Lionel Demery left to undertake consultancy work and join a team at the University of Warwick. Tony Addison took up a lectureship at SOAS, University of London. Patricia Scotland moved to Ghana as VSO’s Field Director, Janette Glenn to Leicester Polytechnic. Camilla de la Bedoyere, Lee Dianda, Jennifer Dudley and Janis Lyon also left the staff. During the year we negotiated new criteria for salaries and gradings and reached agreement on a pension
scheme principally for secretarial staff. Two of our staff have been appointed to personal Chairs. The Director, John Howell, is now Visiting Professor in Agricultural Development at Wye College, University of London, and Tony Killick is Visiting Professor in Economics at the University of Surrey.

I am delighted that the former Chairman, Sir Reay Geddes, continues to serve on the Council and I wish to echo the warm wishes and thanks that went from Council and staff at the time of his handover. The Revd Michael Taylor (Director of Christian Aid) and Ms Alison Wright (Ernst and Whinney) joined the Council during the year. Council members give their time and advice freely and I am most grateful to them for their support.

Peter Leslie
Chairman
Director’s Review of the Year

The reputation and influence of ODI continues to depend heavily on the quality and innovation of its research programme and over the past year a number of major studies have been completed and several new areas of work have been initiated, including research in Japan on its aid policy, and a wide-ranging review of how the economic appraisal of development projects can incorporate values attached to environmental costs and benefits. We have also attempted to enlarge the impact of our research, and of our accumulated experience on development issues, by a more vigorous programme of publications, meetings and ‘public affairs’ generally.

Trade

In recent years we have developed a strong capability in analysing contemporary policy issues in international trade and over the past year several members of staff have been involved in providing detailed advice to international bodies on, for example, the possible impact on developing countries of the completion of the European common market in 1992, the outcome of the current Uruguay Round, and the prospects for ACP producers under Lomé IV. The research programme itself has four major trade studies recently completed or under preparation: EC trade barriers to tropical agricultural products; the impact of 1992 on developing countries; the implications of changes in constraints on trade for developing countries; and ACP trade diversification under Lomé. In addition, we shall publish later this year Sheila Page’s book on Trade and Financing Strategies for Developing Countries.

Economic Policies

There has been a continued research interest in the design and impact of ‘structural adjustment’ (or economic recovery) programmes and we have also developed research into some of the specific policy instruments of adjustment and the impact of adjustment on specific economic sectors. In the agricultural sector, for example, we have completed a major five-country study for the International Fund for Agricultural Development on the impact of adjustment on smallholder agriculture and the rural poor in sub-Saharan Africa. We have also completed a multi-country study of the prospects for the industrial sector in Africa and UNIDO commissioned further work from us on the industrial prospects of the Preferential Trade Area of Eastern and Southern Africa. We have begun work on
'privatisation', taking seed industries as a case study, and expect to develop this interest in future years. Our work on money supply policies has been continued with case studies on China and Bangladesh completed.

More broadly, we have continuing interests in the theoretical framework of adjustment policies and in the first of a new series of ODI Development Policy Studies Tony Killick has written on A Reaction Too Far: economic theory and the role of the state in developing countries.

Non-Government Organisations
Throughout 1988-89 we have developed closer links with UK NGOs on research and policy questions. We have worked directly with two major NGOs: with ActionAid in preparing its 1988 Development Report on Aid for the Poorest? UK Aid to Bangladesh; and with Save the Children Fund through advice to HRH The Princess Royal's Africa Review Group. We have also begun work on a major review of the development effectiveness of UK NGOs, concentrating particularly on the impact of NGO programmes on the economic status of the rural poor in selected countries in South Asia and sub-Saharan Africa. The major UK NGOs, as well as ODA, are involved in a research advisory committee for this project.

Agricultural Administration Unit
The work and impact of the AAU was the subject of a major review by ODA, its principal funder, in 1988. The Unit provides a unique mixture of international information exchange (through its four specialist networks), applied research and advisory services and it has greatly enlarged ODI's international reputation since it was established in 1976. The information work of the AAU, in particular, has attracted substantial international interest and additional financial support and ODA has now agreed to finance part of a planned expansion of the Unit. Each network (irrigation management, pastoral development, social forestry and agricultural research and extension) has a clearly-defined professional clientele and with expansion it is expected to produce foreign language versions of research papers, improved bibliographical services and wider dissemination, especially in developing countries.

Meanwhile, the AAU as a whole has been undertaking a number of detailed studies at the operational level of development, including work in some of the most fragile agricultural environments. This work includes irrigation under drought conditions in Zimbabwe, the management of communal forest land in Somalia, and agricultural research under steep hill conditions in Nepal.
The Wider Public

Our meetings and conferences are designed to provide opportunities for the presentation and discussion of influential views on development. We are constantly attempting to expand our audience, and with this in mind our meetings series, in particular, has undergone some changes. Above all, we have instigated a joint programme with the Royal Institute for International Affairs. The venue of meetings has alternated between Chatham House and Regent’s College, with Christopher Patten, Sir Peter Marshall, John Smith, and Koichiro Matsuura the speakers (see page 15 below for details). We have also organised a number of half-day meetings of a more specialist nature including, for example, a meeting on UK NGOs and the (now-enlarged) Joint Funding Scheme.

The conference programme has been particularly enterprising over the past year. Possibly the most influential conference was organised through the All Party Parliamentary Group on Growing Out of Debt and the conference proceedings have now been published under the editorship of Adrian Hewitt and Bowen Wells. Another significant conference dealt with the policy questions raised by incorporating a stronger ‘structural adjustment’ component in Lomé IV. This conference was held in Brussels and involved collaboration with two other Community-country research institutes: the Centre for Development Research (Copenhagen) and Trocaire (Dublin). We have also developed closer links with the European Centre for Development Policy Management in Maastricht, including the preparation of studies on the impact of EC trade and development policies.

We were also pleased to contribute, in several ways, to the Council of Europe’s North-South Interdependence Campaign to promote better public understanding of development policies. A particularly important contribution was our specially prepared (and widely distributed) Briefing Paper on ‘The Rich and the Poor: Changes in Incomes of Developing Countries since 1960’.

Finally, 1989 marked the first award under the William Clark Memorial Trust. Dr Shreekant Sambrani was made a Visiting Research Fellow and prepared a review of India’s recent economic performance which will be published as a Briefing Paper later in the year.

John Howell
Research 1988/89

Lionel Demery
Labour standards and international trade agreements.

John Farrington
Editor, Agricultural Administration (Research and Extension) network. NGOs, resource-poor farmers and agricultural research and extension services; technology development for difficult farming conditions; evaluations of Indo-British fertiliser education project and the British Tropical Agriculture Mission (Bolivia); review of ODA’s natural resources research in India; author, Farmer Participation in Agricultural Research; editor, Agricultural Biotechnology: Prospects for the Third World.

Charlotte Harland
Agricultural Administration Unit’s teaching units for MSc in Managing Agricultural Development, Wye College; reports on irrigation impact in drought; farmers’ and community involvement in water management practices.

Elizabeth Hawksley
Privatisation in the agricultural sector with special reference to national seed companies; impact of economic recovery programmes on smallholder farmers in Malawi; evaluation of Darfur Regional Planning Unit, Sudan; case study of the plantation sub-sector in Malawi.

Adrian Hewitt
Deputy Director of ODI. Research adviser to the All-Party Parliamentary Group on Overseas Development; industrialisation in sub-Saharan Africa; Japanese aid; co-ordinated preparation of the main feature of UNCTAD’s 1989 Trade and Development report; impact of structural adjustment policies on African smallholders and the rural poor: Madagascar country study; edited 1988 UNCTAD Least Developed Countries Report; director of project on EC Sugar Protocol; co-editor, Growing out of Debt, editor, Briefing Papers series.

John Howell
Director of ODI. Visiting Professor in Agricultural Development, Wye College (University of London); adviser, HRH The Princess Royal’s Africa
Review Group; contributor *Structural Adjustment and Agriculture*; editor, *Training and Visit Extension in Practice*; completed study of British Aid to Agriculture in Kenya, Tanzania and Malawi as part of World Bank's Managing Agricultural Development in Africa (MADIA) research programme.

**Tony Killick**
Senior Research Fellow: Visiting Professor in Economics, University of Surrey; research on the adaptive economy: adjustment policies in low-income countries; UNDP technical assistance programme proposals for Ministry of Finance, Zambia; implications for Lomé IV of structural adjustment programmes; paper for congressional meeting on African debt; author, *A Reaction Too Far: Economic theory and the role of the state in developing countries*.

**Chris Lane**
Monetary policy in developing countries including Cote d'Ivoire country study; contributor, UNCTAD's 1989 Trade and Development Report; Briefing Paper: *Economic Prospects for Namibia*.

**Jon Moris**
Editor, Pastoral Development network. Teaching units on managing agricultural development for Wye College; drought and pastoralism research the impact of technical interventions on drought-prone pastoral areas; Darfur Regional Planning Project.

**Sheila Page**
Project leader: implications of changes in constraints on trade for developing countries, and control of aggregate money supply; effects on the ACP countries of trade and trade policy; consultancy on opportunities for and impediments to foreign direct investment in Africa; co-chaired Council of Europe North-South campaign round table on debt; research for 1988 Economic Prospects for the Third World conference; Briefing Paper: *The Rich and the Poor: Changes in Incomes of Developing Countries since 1960*, author, *Trade, Finance and Developing Countries*; editor, *Development Policy Review*.

**Roger Riddell**
Editor of Working Papers and ODI Development Policy Studies series. Industrialisation in sub-Saharan Africa; consultancy on opportunities for and impediments to foreign direct investment in Africa; NGO aid and income generation programmes for the rural poor; research on trade, aid
and foreign investment in Zimbabwe; regional industrial development in Eastern and Southern Africa; the effects of 1992 on African economies.

**Mark Robinson**

ActionAid-commissioned research: *Aid for the Poorest: UK Aid to Bangladesh;* study on British NGOs and the Joint Funding Scheme; project on British NGOs and third world development, NGO aid and income-generation programmes for the rural poor; Briefing Paper: *NGOs in Development.*

**Gill Shepherd**

Co-ordinator, Social Forestry network. Consultancy work for the ODA-assisted forestry project in Somalia, also research into the management of natural woodland in Africa with Niger and Sudan as further case-studies; farmer needs in ODA’s Embu-Meru-Isiolo forestry project, Kenya; the women’s component of the SOS Sahel Village Forestry Extension Scheme, North Sudan; forestry extension programme in Tanzania.

**Christopher Stevens**

Euro-South Relations since 1960; research on ACP trade diversification under the Lomé Convention; Caribbean/EC trade; EC-ACP Sugar Protocol; industrialisation in sub-Saharan Africa; the effects on the ACP Countries in trade and trade policy arising out of the GATT Round, renegotiation of the MFA, and the completion of the EC market in 1992; paper for conference on Lomé IV and Structural Adjustment; editorial board for the EC/NGO Liaison Committee Lomé Briefing Series.

**Mary Tiffen**

Chairman of AAU. Editor, Irrigation Management network; farmers’ water management practices and economic motivation; the role of plantations in agricultural development; guidelines for the incorporation of health safeguards into irrigation planning; report for ODA on technical assistance for the Socio-Economic Research unit of the Sudan Gezira Board; Briefing Paper: *Plantations and Development.*

**James Winpenny**

Economics of environmental appraisal.

**Research Associates**

**Martin Adams**

Evaluation of Regional Planning Unit in Darfur, Sudan.

**Kojo Amanor**

Farmer participation bibliographic research.
Arne Bigsten
Adjustment policies and smallholder agriculture in Africa: Kenya.

Philippe Chalmin
EC sugar protocol.

John de Coninck
Adjustment policies and smallholder agriculture: Niger.

Michael Davenport
EC Trade Barriers to Tropical Agricultural Products; the impact of 1992 on developing countries.

Alex Duncan
Project director, The impact of structural adjustment policies on African smallholders and the rural poor.

Marion Glaser
Farmers’ water management practices and economic motivations.

Mary Hobley
Women in agroforestry; extension and training for social forestry in Nepal and India.

Igor Karmiloff
Industrialisation in sub-Saharan Africa (Cameroon and Zambia country studies).

Matthew Martin

Matthew McQueen
ACP trade diversification under the Lomé Convention.

Michael Mortimore
Plantations and development.

Richard Pearce
Adjustment policies and smallholder agriculture: Ghana.

Deep Sagar
Institutional issues in agricultural extension.
Anita Santorum  
Control of money supply in developing countries: China case study.

Shreekant Sambrani  
India’s economic policy and performance.

David Wright  
Multinational corporations and small scale enterprises in developing countries.

Douglas Williams  
UK NGOs and the Joint Funding Scheme.

Publications

Prospects for Africa  
The Africa Review Group, 112 pages, £5.95, Published in association with Hodder and Stoughton and Save the Children Fund, May 1988.

Training and Visit Extension in Practice: AAU Occasional Paper 8  

Farmer Participation in Agricultural Research: a review of concepts and practices  
John Farrington and Adrienne Martin, 79 pages, £4.95, October 1988.

Agricultural Biotechnology: Prospects for the Third World  
edited by John Farrington, 88 pages, £4.95, February 1989.

A Reaction Too Far: economic theory and the role of the state in developing countries  
by Tony Killick, 77 pages, £4.95, March 1989.

Growing Out of Debt  
Adrian Hewitt and Bowen Wells MP (on behalf of the All Party Parliamentary Group on Overseas Development) 82 pages, £4.95, June 1989.

Structural Adjustment and Agriculture: Theory and Practice in Africa and Latin America  
Edited by Simon Commander, 320 pages, £11.95 paper, £30.00 cased. Published in association with James Currey, June 1989.

Trade, Finance and Developing Countries: Strategies and Constraints in the 1990s

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Briefing Papers
Six Briefing Papers were produced and distributed free of charge to some 3,000 institutions and individuals:

Commodity Prices: Investing in Decline? March 1988
The Rich and the Poor: Changes in Incomes of Developing Countries since 1960, June 1988
NGOs in Development, August 1988, (revised February 1989)
Agricultural Biotechnology and the Third World, September 1988
Labour Standards or Double Standards? Worker Rights and Trade Policy, April 1989

Development Policy Review
Editor Sheila Page
Co-editors John Farrington Adrian Hewitt Christopher Stevens
Associate Editor Margaret Cornell
Since the DPR moved to quarterly publication in 1986, at the instigation of Sage Publications, co-publishers of the journal, there has been a steady increase in subscriptions against a general UK trend of falling journal subscriptions. The journal is marketed extensively in the UK by direct mail and advertising, and is also sold by Sage from California and New Delhi. With a further increase in the number of pages (from 1987 two of the four issues have been increased to 128pp) it has been possible to include more material and expand the review section.

Working Papers
Six new Working Papers, presenting research findings in preliminary form, were produced:

24: Industrialisation in Sub-Saharan Africa: Country case study: Cameroon
Igor Karmiloff, £3.00.
25: Industrialisation in Sub-Saharan Africa: Country case study: Zimbabwe
Roger Riddell, £3.00.
26: Industrialisation in Sub-Saharan Africa: Country case study: Zambia
Igor Karmiloff, £3.00.
Apart from its programme of research, the main activity of the Agricultural Administration Unit is the co-ordination of four international information networks in agricultural administration (research and extension), irrigation management (run jointly with the International Irrigation Management Institute in Sri Lanka), pastoral development and social forestry. The networks are drawn from a wide mix of nationalities and professional disciplines, academics and practitioners, over half of whom are resident in developing countries.

The ODI’s agricultural networks, with 500-1600 members each, make a major contribution to ODI’s total publications output. Eight newsletters and thirty-four network papers were published in eight mailings in 1988, and the unit hosted nine lunchtime meetings for network members, with a similar programme in progress during 1989. Additionally a new series of occasional inter-network papers, treating subjects of common interest across the networks, was launched in 1989 with ‘The Use of Micro Computers for Project Planning, Monitoring and Evaluation’ by Gaie Mendelssohn. With completion of the initial computerisation of their membership databases, new registers of members were produced by the irrigation management, research and extension and pastoral development networks.

An evaluation of the networks conducted by ODA during 1988 reported that the networks were well managed, and produced material of outstanding quality, highly valued by users. In 1989 the irrigation management network is to receive funding from the CTA (Technical
Centre for Agricultural and Rural Co-operation, Wageningen) to support a French edition, with an expanded French membership. Further details of the networks and a full list of their publications, are available from the Administrative Secretary (AAU).

Meetings and Conferences

Conferences


Discussion Meetings

Tanzania's Current Economic Policies Hon Minister E Dr Cleopa Msuya, Minister of Finance, Planning and Economic Affairs of the Government of Tanzania.
Looking Towards Lomé IV, Edwin Carrington, Secretary General of the ACP.
UNESCO'S Current and Future Work, Federico Mayor, Director General of UNESCO.
The Global Shift in Overseas Development Assistance: Possible Future Anglo-Japanese Co-operation, Christopher Patten, Minister for Overseas Development, (with the Royal Institute for International Affairs).
The Uruguay Round: A Commonwealth Perspective, Sir Peter Marshall, Deputy Secretary, Commonwealth Secretariat, (with the Royal Institute for International Affairs).
European Community Trade in Tropical Products, Michael Davenport, ODI Research Associate.
Is Conditionality Effective? Dilemmas for Policy Makers, Tony Killick, Senior Research Fellow, ODI.

Debt, Development and the International Economy, Rt Hon John Smith MP, Shadow Chancellor (with the Royal Institute for International Affairs).

Other meetings

Development Costs of Conflict in Southern Sudan, Mr Bona Malwal, editor-in-chief, Sudan Times, and Professor Abdul Rahman Abu Zayd Ahmed, Vice Chancellor, Omdurman Ahlia University (with the Panos Institute).

Broadcasting in the 1990s, inter-agency workshop on the Broadcasting White Paper (with the International Broadcasting Trust).

ODA Joint Funding Scheme for NGOs: Problems of Monitoring and Evaluation, inter-agency workshop.

ODI Library

ODI's library has an extensive collection of approximately 18,000 books, and currently receives about 400 periodicals covering almost every aspect of development, including economic, rural and social development, agricultural policies, aid, finance, foreign trade, labour and social conditions in developing countries. There is also a separate agricultural collection consisting of about 4000 documents, mainly 'grey literature' on agricultural administration, irrigation, pastoralism and social forestry. The library provides an essential resource to the Institute's research staff, as well as being of great interest and help to its many visitors.

The library continues to expand and improve its computer database, facilitating the production of bibliographies on demand. It can also provide access to the database of the International Irrigation Management Institute. The library is also represented on a number of committees working towards further cooperation in the field of development information.

The library is housed within the Regent's College library, but remains a separate collection. To allow for quick and efficient access to the library's collection of periodicals, all relevant articles are indexed by subject and geographical area. The library also publishes a bi-monthly Index to Development Literature which lists the more substantial periodical articles and research reports received in-house. This index is available on subscription or exchange, and is distributed to more than thirty countries.
During its fourth year, the All-Party Parliamentary Group on Overseas Development has continued to receive advice, organisational back-up and research support from ODI. As usual, a full programme of meetings was organised during the time Parliament was in session, which were addressed by a range of distinguished speakers including:

- **Enrique Iglesias**, President of the Inter-American Development Bank: *Latin America and the IDB: Meeting the Challenge of the 1990s*
- **Dr Josephat Njuguna Karanja**, Vice-President until April 1989 of the Republic of Kenya: *Kenya’s Development Philosophy: The Challenges and the Priorities*
- Several development lunches in Parliament were organised by APGOOD in association with IDS, Sussex, on a range of topics, including:
  - *Prospects for the southern Sudan*, Bona Malwai, *Sudan Times*, and Professor Abdul Rahman Abu Zayd Ahmed, Omdurman Ahlia University;
  - *In Defence of Cash Crops*, Simon Maxwell, IDS;
  - *Completing the internal market: the effect of ‘1992’ on developing countries*, Michael Davenport;
  - **New Industrial Strategies for Developing Countries**, Robin Murray, IDS.

In December 1988, the Group organised a conference on *Growing out of Debt*, which brought together bankers, academics, third world debtors, multilateral agency heads and politicians to examine political solutions to the Third World debt crisis. Speakers included:

- The Rt Hon Nigel Lawson MP, Chancellor of the Exchequer; H E Joseph Abbey, Ghanaian High Commissioner; Gordon Brown MP; Claude Cheysson; Tim Congdon; Harry Freeman, American Express; Dr Richard Jolly, UNICEF; H E Jorge Eduardo Navarrete, Mexican Ambassador; Moeen Qureshi, World Bank; Professor John Williamson, IIE.


In addition to these events, the Group also initiated a second letter to Barber Conable, president of the World Bank in September 1988, concerning the poverty focus of World Bank operations. The letter attracted the signatures of around 400 MPs.
The ODI Fellowship Scheme has been in operation since 1963. Under the Scheme, young postgraduate economists are recruited to work for two years in the public sectors of developing countries in Africa, the Caribbean and the Pacific. Since the inception of the Scheme just over 300 Fellows have been placed in a total of eighteen countries in Africa, the Caribbean and the Pacific.

The Scheme has two objectives: to provide governments of developing countries with high calibre staff at the junior professional level as technical assistance in economics where gaps in local expertise exist; to provide postgraduate economists with practical work experience in a developing country.

In 1986 the Overseas Development Administration (ODA) increased its funds to the Scheme to enable ODI to offer around 17 Fellowships each year. In the 1988 selection round, sixteen Fellows were allocated posts. At July 1989, there were thirty-two Fellows in post, of which twenty-one are in Africa, nine in the Pacific and two in the Caribbean. Their assignments are shown below. A booklet giving further information about the Scheme may be obtained from the Programme Officer.

**Fellows in post at July 1989**

**Belize**
Martin Brownbridge, Central Bank of Belize, 1988-90

**Botswana**
Catherine Cameron, Ministry of Finance and Development Planning, 1987-89
Paul Forster, National Development Bank, 1988-90
David Hillier, Ministry of Local Government and Lands, 1987-89
Timothy Lamont, Ministry of Finance and Development Planning, 1987-89
Anne O’Neill, Ministry of Health, 1988-90
Simon Winter, Ministry of Works and Communications, 1988-90

**Fiji**
Julian Hamilton-Peach, Fiji Development Bank, 1988-90
Marcus Manuel, Reserve Bank of Fiji, 1988-90
Lesotho
Sara Bennett, Ministry of Health, 1987-89
William Cavendish, Central Bank of Lesotho, 1987-89
Philip Cole, Central Planning and Development Office, 1988-90
Jeremy Davenport, Ministry of Agriculture, 1988-90

Malawi
Brenda Killen, Ministry of Finance, 1987-89
Gill Lavers, Ministry of Agriculture, 1987-89

Papua New Guinea
Mary Anderson, Department of Minerals and Energy, 1987-89
Abigail Barr, Department of Finance and Planning, 1988-90
James Gilling, Department of Agriculture and Livestock, 1987-89
Alan Johnson, Agriculture Bank of Papua New Guinea, 1988-90
Carolyn Turk, Department of Finance and Planning, 1988-90

St Vincent
David Price, Ministry of Finance, 1987-89

Solomon Islands
Paul Mullard, Ministry of Agriculture, 1988-90
Matthew Powell, Statistics Office, 1988-90

Swaziland
Christopher Adam, Ministry of Finance, 1987-89
Steven Enderby, Swaziland Industrial Development Company, 1988-90
Kara Hanson, Ministry of Health, 1988-90
Alexander Kremer, Swaziland Development and Savings Bank, 1987-89

Uganda
Mark Henstridge, Ministry of Planning and Economic Development, 1988-90

Vanuatu
John Mackinnon, Central Bank of Vanuatu, 1987-89

Zanzibar
Nicholas Dyer, Permanent Planning Commission, 1987-89
Katherine Wellard, Ministry of Agriculture, 1986-89
# Finance

## Balance Sheet at 31 December 1988

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<th>1988</th>
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<td>Tangible assets</td>
<td>120,102</td>
<td>119,390</td>
</tr>
<tr>
<td>Investments</td>
<td>335,127</td>
<td>342,859</td>
</tr>
<tr>
<td><strong>Current Assets</strong></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Stocks</td>
<td>5,884</td>
<td>5,576</td>
</tr>
<tr>
<td><strong>Debtors</strong></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Trade debtors</td>
<td>1,202</td>
<td>1,991</td>
</tr>
<tr>
<td>Grants in arrears</td>
<td>90,765</td>
<td>67,155</td>
</tr>
<tr>
<td>Other debtors</td>
<td>18,182</td>
<td>20,565</td>
</tr>
<tr>
<td>Prepayments and accrued income</td>
<td>6,654</td>
<td>5,782</td>
</tr>
<tr>
<td>Cash in bank and in hand</td>
<td>59,257</td>
<td>50,068</td>
</tr>
<tr>
<td><strong>Total Current Assets</strong></td>
<td>181,944</td>
<td>151,137</td>
</tr>
<tr>
<td><strong>Creditors: amounts falling due within one year</strong></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Payments received on account</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Grants in advance</td>
<td>170,439</td>
<td>148,838</td>
</tr>
<tr>
<td>Trade creditors</td>
<td>21,759</td>
<td>27,215</td>
</tr>
<tr>
<td>Taxation and social security</td>
<td>16,529</td>
<td>15,317</td>
</tr>
<tr>
<td>Accruals and deferred income</td>
<td>35,725</td>
<td>16,652</td>
</tr>
<tr>
<td><strong>Total Creditors</strong></td>
<td>244,452</td>
<td>208,022</td>
</tr>
<tr>
<td>Net current liabilities</td>
<td>(62,508)</td>
<td>(56,885)</td>
</tr>
<tr>
<td><strong>Net Assets</strong></td>
<td>392,721</td>
<td>405,364</td>
</tr>
<tr>
<td><strong>Reserves</strong></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Ford Foundation Capital Grant Fund</td>
<td>276,530</td>
<td>281,310</td>
</tr>
<tr>
<td>Income and expenditure Account:</td>
<td></td>
<td></td>
</tr>
<tr>
<td>General Fund</td>
<td>79,287</td>
<td>72,034</td>
</tr>
<tr>
<td>25th Anniversary Appeal Fund</td>
<td>36,904</td>
<td>52,020</td>
</tr>
<tr>
<td><strong>Total Reserves</strong></td>
<td>392,721</td>
<td>405,364</td>
</tr>
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</table>
### Summary of Income and Expenditure to 31 December 1988

<table>
<thead>
<tr>
<th></th>
<th>1988</th>
<th>1987</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>£</td>
<td>£</td>
</tr>
<tr>
<td><strong>INCOME</strong></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Grants and project finance</td>
<td>976,317</td>
<td>929,724</td>
</tr>
<tr>
<td>Income from reserve funds</td>
<td>14,696</td>
<td>14,118</td>
</tr>
<tr>
<td>Donations</td>
<td>34,443</td>
<td>26,012</td>
</tr>
<tr>
<td>Library revenue</td>
<td>1,495</td>
<td>850</td>
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<tr>
<td>Publications revenue</td>
<td>13,421</td>
<td>12,067</td>
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<tr>
<td>Conference income</td>
<td>5,615</td>
<td>7,758</td>
</tr>
<tr>
<td>Foreign exchange account</td>
<td>(3,153)</td>
<td></td>
</tr>
<tr>
<td>Transfer from Appeal Fund</td>
<td>29,813</td>
<td>9,227</td>
</tr>
<tr>
<td><strong>Total Income</strong></td>
<td>1,075,800</td>
<td>996,603</td>
</tr>
<tr>
<td><strong>EXPENDITURE</strong></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Staff Costs</td>
<td>609,408</td>
<td>551,113</td>
</tr>
<tr>
<td>Depreciation</td>
<td>40,621</td>
<td>30,820</td>
</tr>
<tr>
<td>Fees, travel and other research expenditure</td>
<td>191,857</td>
<td>181,474</td>
</tr>
<tr>
<td>Printing, stationery, postage and telephone</td>
<td>88,979</td>
<td>86,513</td>
</tr>
<tr>
<td>Meetings and conference expenses</td>
<td>18,957</td>
<td>57,995</td>
</tr>
<tr>
<td>Publications expenses</td>
<td>3,788</td>
<td>6,682</td>
</tr>
<tr>
<td>General office expenses and recruitment</td>
<td>20,195</td>
<td>16,884</td>
</tr>
<tr>
<td>Rent, rates, services, light and power, insurances repairs and renewals</td>
<td>66,963</td>
<td>61,786</td>
</tr>
<tr>
<td>Professional and audit fees</td>
<td>11,828</td>
<td>11,661</td>
</tr>
<tr>
<td>Provision for liabilities and charges</td>
<td>13,000</td>
<td></td>
</tr>
<tr>
<td><strong>Total Expenditure</strong></td>
<td>1,065,596</td>
<td>1,004,928</td>
</tr>
<tr>
<td><strong>Operating Surplus/(Deficit)</strong></td>
<td>10,204</td>
<td>(8,325)</td>
</tr>
</tbody>
</table>
### Funding of Principal Projects and Activities 1988

<table>
<thead>
<tr>
<th>Programme and Information</th>
<th>£</th>
<th>Funder</th>
</tr>
</thead>
<tbody>
<tr>
<td>Programme Grant</td>
<td>17,480</td>
<td>World Bank</td>
</tr>
<tr>
<td>Information Grant</td>
<td>85,538</td>
<td>Overseas Development Administration</td>
</tr>
<tr>
<td>ODI Fellowship Scheme</td>
<td>278,932</td>
<td>Overseas Development Administration</td>
</tr>
<tr>
<td>Briefing Papers</td>
<td>2,750</td>
<td>Christian Aid</td>
</tr>
<tr>
<td>Meetings</td>
<td>2,000</td>
<td>Christian Aid</td>
</tr>
<tr>
<td>All Party Parliamentary Group on Overseas Development</td>
<td>17,915</td>
<td>Barrow and Geraldine Cadbury Trust</td>
</tr>
<tr>
<td>Agricultural Administration Unit and Networks</td>
<td>172,796</td>
<td>Overseas Development Administration</td>
</tr>
<tr>
<td>Irrigation Management Network</td>
<td>32,104</td>
<td>International Irrigation Management Institute</td>
</tr>
<tr>
<td>Social Forestry Network</td>
<td>51,831</td>
<td>Ford Foundation</td>
</tr>
<tr>
<td></td>
<td>20,455</td>
<td>Aga Khan Foundation</td>
</tr>
</tbody>
</table>

### Research and other Projects

<table>
<thead>
<tr>
<th>Project Description</th>
<th>£</th>
<th>Funder</th>
</tr>
</thead>
<tbody>
<tr>
<td>Irrigation research Nyanyadazi, Zimbabwe</td>
<td>4,760</td>
<td>Hydraulics Research</td>
</tr>
<tr>
<td>Involving Farmers in Agricultural Research</td>
<td>5,134</td>
<td>Institute of Development Studies, Sussex</td>
</tr>
<tr>
<td>Guidelines for incorporating Health Safeguards into Irrigation Development</td>
<td>5,549</td>
<td>World Health Organisation</td>
</tr>
<tr>
<td>Managing Agricultural Development Course text</td>
<td>3,675</td>
<td>Wye College, University of London</td>
</tr>
<tr>
<td>A Review of Agricultural Research</td>
<td>2,080</td>
<td>International Development Research Centre</td>
</tr>
<tr>
<td>The Role of Estate Agriculture in Agricultural Development</td>
<td>13,875</td>
<td>Commonwealth Development Corporation</td>
</tr>
</tbody>
</table>
## Funding of Principal Projects and Activities 1988

<table>
<thead>
<tr>
<th>Project</th>
<th>£</th>
<th>Funder</th>
</tr>
</thead>
<tbody>
<tr>
<td>Social Aspects of the Management of Bushland in Somalia</td>
<td>21,177</td>
<td>Overseas Development Administration</td>
</tr>
<tr>
<td>Darfur Regional Planning Unit — Sudan</td>
<td>42,589</td>
<td>Overseas Development Administration</td>
</tr>
<tr>
<td>Renewable Natural Resources Review — India</td>
<td>10,050</td>
<td>Overseas Development Administration</td>
</tr>
<tr>
<td>BTAM Evaluation — Bolivia</td>
<td>5,292</td>
<td>Overseas Development Administration</td>
</tr>
<tr>
<td>EMI Forestry Project — Kenya</td>
<td>9,806</td>
<td>Overseas Development Administration</td>
</tr>
<tr>
<td>Gezira Board: Sudan</td>
<td>5,832</td>
<td>Overseas Development Administration</td>
</tr>
<tr>
<td>Socio-economic Research Unit</td>
<td></td>
<td></td>
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<tr>
<td>Trade and Financing Strategies for Developing Countries in the 1980s</td>
<td>5,898</td>
<td>International Development Research Centre</td>
</tr>
<tr>
<td>Sub-Saharan Industrialisation in a Changing Economic Environment</td>
<td>101,397</td>
<td>Overseas Development Administration</td>
</tr>
<tr>
<td>The Control of Money Supply in Primary Producing Countries</td>
<td>17,304</td>
<td>Rockefeller Foundation</td>
</tr>
<tr>
<td>The EEC Sugar Protocol: ACP Options in Era of Sugar Surplus</td>
<td>25,321</td>
<td>Overseas Development Administration</td>
</tr>
<tr>
<td>Multinational Corporations and Small Scale Enterprises in Developing Countries</td>
<td>8,537</td>
<td>Overseas Development Administration</td>
</tr>
<tr>
<td>EC Trade Barriers to Tropical Agricultural Products</td>
<td>18,754</td>
<td>Overseas Development Administration</td>
</tr>
<tr>
<td>Euro-South Relations since 1960</td>
<td>11,980</td>
<td>Economic and Social Research Council</td>
</tr>
<tr>
<td>The impact of structural adjustment policies on smallholders and the rural poor</td>
<td>112,956</td>
<td>International Fund for Agricultural Development</td>
</tr>
<tr>
<td>The role of the state in developing countries</td>
<td>13,996</td>
<td>World Bank (E.D.I.)</td>
</tr>
<tr>
<td></td>
<td>5,000</td>
<td>Overseas Development Administration</td>
</tr>
</tbody>
</table>
## Funding of Principal Projects and Activities 1988

<table>
<thead>
<tr>
<th>Project</th>
<th>£</th>
<th>Funder</th>
</tr>
</thead>
<tbody>
<tr>
<td>Aid for the poorest in Bangladesh</td>
<td>10,057</td>
<td>ActionAid</td>
</tr>
<tr>
<td>The role and effectiveness of Non-Governmental Organisations</td>
<td>5,536</td>
<td>Overseas Development Administration</td>
</tr>
<tr>
<td>North/South Briefing Paper: Changes in Relative Incomes since 1960</td>
<td>3,390</td>
<td>Council of Europe</td>
</tr>
<tr>
<td>TransNational Corporations and Foreign Private Investment in Africa</td>
<td>4,433</td>
<td>United Nations Centre for Transnational Corporations</td>
</tr>
<tr>
<td>ACP Export Diversification under Lomé</td>
<td>9,579</td>
<td>Leverhulme Trust</td>
</tr>
<tr>
<td>Zambia Tax Reform</td>
<td>3,890</td>
<td>UNCTAD</td>
</tr>
<tr>
<td>Japanese Aid</td>
<td>8,720</td>
<td>The Great Britain Sasakawa Foundation</td>
</tr>
</tbody>
</table>
ODI Staff

As at June 1989

Director

John Howell

Deputy Director

Adrian Hewitt

Administrative and Finance Officer

Terence M Quirke

Research Fellows and Associates

Martin Adams
Arne Bigsten
Philippe Chalmin
John de Coninck
Michael Davenport
Alex Duncan
John Farrington
Charlotte Harland
Elizabeth Hawksley
Mary Hobley
Igor Karmiloff
Tony Killick
Christopher Lane

Publications and Information Technology Officer

Peter Gee

Programme Officer

Nidhi Tandon

Public Affairs Officer

Michèle Low

Library

Andrea Siemsen
Christopher Pescud

Accountant

K J Patel

Secretarial Staff

Jyoti Bhardwarj
Kate Cumberland
Jane Horsfield
Elspeth Hummerstone
Jane Kennan
Angela Kerkhoff

Matthew Martin
Matthew McQueen
Jon Moris
Sheila Page
Richard Pearce
Roger Riddell
Mark Robinson
Shreekant Sambrani
Anita Santorum
Gill Shepherd
Christopher Stevens
Mary Tiffen
Douglas Williams
David Wright

Marcia Ferguson

Cathryn Lawson
Elizabeth Lydekker
Ingrid Norton
Patsy de Souza
Barbara Tilbury
The Overseas Development Institute (ODI) is an independent, non-government body aiming to promote wise action in the field of overseas development. It was set up in 1960 and is financed by official grants and private donations from British and international sources. Its policies are determined by its Council.

The functions of the Institute are:
to be a centre for research on development problems and policies;
to stimulate and encourage discussion of development issues;
to keep the importance of development questions before the public and responsible authorities.