Annual Report 1990/91

Overseas Development Institute
The OVERSEAS DEVELOPMENT INSTITUTE was founded in 1960 as an independent centre for development research and a forum for discussion. The Institute is engaged in policy-related research on a wide range of issues which affect economic relations between the North and South, and which influence social and economic policies within developing countries.

ODI’s specialist Agricultural Administration Unit administers four networks of practitioners and researchers in agricultural research and extension, irrigation management, pastoral development and social forestry.

The Institute’s work is used by governments, the EC, international financial institutions and specialist agencies of the United Nations. ODI works closely with the All Party Parliamentary Group of Overseas Development (APGOOD) providing research and advice to both Houses of Parliament. ODI also regularly briefs journalists and maintains a close relationship with other voluntary development organisations.

The Institute has a diverse development information programme through its publications, meetings and library services.

As a non-governmental organisation and a registered charity, ODI is dependent on outside funds and is supported by grants and donations from the general public, commercial, voluntary and international organisations and the British government.

The following information booklets are available:

- The ODI Research Programme
- ODI Fellowship Scheme
- The Agricultural Administration Unit and its Networks
- Publications in Print
- ODI Accounts 1990/91

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Charity No. 228248
Funding Organisations

Action Aid
African Economic Research Consortium
Aga Khan Foundation
American Express
Bank of England
Banque National de Paris
Barclays Bank
Barrow and Geraldine S Cadbury Trust
Bell Education Trust
British Petroleum International
British Council
Catholic Fund for Overseas Development
Christian Aid
Centre International de Mejoramiento de Maiz y Trigo, Mexico
Commonwealth Secretariat
Commonwealth Development Corporation
Crown Agents
De la Rue
Department of Trade and Industry
Economic and Social Research Council
European Association for Cooperation
European Statistical Office
European Institute for Public Administration, Maastricht
Ford Foundation
Institute of Developing Economies, Tokyo
Institute of Development Studies
Institute for European and Latin American Relations, Madrid
Intermediate Technology Development Group
International Irrigation Management Institute, Colombo
International Development Research Centre
J Swire & Sons
Kleinwort Benson
Leverhulme Trust
Lloyds Bank
National Westminster Bank
Natural Resources Institute
Norwegian Agency for International Development
Nuffield Foundation
Ocean Group
Oppenheimer Charitable Trust
Organisation for Economic Cooperation and Development
Overseas Development Administration
OXFAM
P H Holt Charitable Trust
Preferential Trade Area for Eastern and Southern Africa
Rockefeller Foundation
RTZ Corporation
S G Warburg
Save the Children Fund
Shell International
Swedish International Development Agency
Technical Centre for Agriculture and Rural Co-operation
Trocaire
United Nations Children’s Fund
United Nations Conference on Trade and Development
United Nations Environment Programme
United Nations Food and Agriculture Organisation
United Nations Industrial Development Organisation
University of East Anglia
World Bank
World Vision of Britain
Chairman’s Report

During the course of the last year there have been major political and economic changes in the world, with both immediate and long term implications for developing countries. It is a challenging time for research institutes such as ODI with an extraordinary level of interest in work that can extrapolate from the recent, and very recent, past to what might happen to developing countries and ‘emerging democracies’ in the rest of the century. Our recent projects of the impact of the Gulf Crises, on EC and Eastern Europe, and on the Single European Market and the current GATT Round are evidence of our readiness to take up the research challenge and it has been pleasing for all of us on Council to follow the work of the research staff at the Institute.

This year I have been delighted to welcome three new Council members: Sir Douglas Wass, Professor Ian Carruthers from Wye College and Robin Coope from Unilever. During the year Chief Emeka Anyaoku became Secretary-General of the Commonwealth and he naturally felt unable to continue with his Council duties. Chief Anyaoku was a great asset to us and I would like to thank him for his support and encouragement over the years. In addition, Terence Quirke, after seven years as secretary to the Council has decided to move to take up the position of Secretary to Wye College, University of London. During his time with us he provided consistently sound advice and administrative support.

It was a particularly sad day for the Institute when we learnt of the death of Lord Seebohm. Frederic Seebohm was one of the pioneers of ODI and served continuously on the Council from May 1961 until his death in December 1990. He was also Chairman of ODI from 1972-77 and was untiring in his support for the Institute.

We have changed our financial year end from December to March and the accounts for this year represent fifteen months — 1st January 1990 to 31st March 1991. Turnover for the year 1989 amounted to £1,469,968 while the turnover for the fifteen month period was £2,481,850. This represents substantial growth in activity. The number of organisations directly supporting our research rose from 40 to 41; many of these organisations are based overseas. We are all grateful for this widespread support which is most encouraging for an Institute such as ours with so many international interests and links.

Sir Peter Leslie
Chairman
The spread of the Institute’s work in 1990/91 was wider than ever. New areas of work for ODI included studies on land rights and the rural poor, changes in industrial technology in western Europe and their impact on developing countries, and on the relationship between political change and economic policy formation.

There was a particularly strong programme on international trade with considerable public interest in our work on the potential impact of the Uruguay Round and of the Single European Market on different groups of developing countries. Work on environmental economics and natural resource management also attracted much interest and we published several books on these subjects including *Values for the Environment* in association with HMSO (see p18).

We have also examined changes in Eastern Europe and the Soviet Union and the impact of such changes in developing countries. Two Briefing Papers were published on the subject (see p18) and we are preparing a book on *Reform in Eastern Europe: The Developing Country Dimension*.

In terms of public impact, perhaps the most influential publication of the year was our Briefing Paper on *The Impact of the Gulf Crisis on Developing Countries* which was widely used by Parliamentarians, NGOs, the press and other media. We are also attempting to enhance interest in longer-term research programmes and, in collaboration with the Institute of Development Studies, we have initiated a new quarterly series of research summaries under the title *Development Research Insights*.

In all this activity three particular initiatives stand out: the instigation of a new programme in disaster relief, the number of studies on NGOs; and the growth in the Fellowship Scheme.

**Relief and Development Institute**

In March this year the Relief and Development Institute, based in North London, ceased to operate. Its research programme and quarterly journal, *Disasters*, were transferred to ODI. RDI established a strong reputation for work in the fields of disaster relief policy and management, the uses and impact of food aid and methods of targeting emergency assistance. Three of the key staff at RDI involved in this work have now joined ODI to continue their work and to establish new programmes. One of these, in collaboration with the World Bank, is on the implications of current
disasters in sub-Saharan Africa for food security planning and another concerns policies to assist the urban poor in the cities of India and Bangladesh.

**NGOs**

The important role of NGOs in the supply of aid and in development thinking generally has been growing over the past decade; and the generally held view is that NGOs are particularly effective in assisting the poor and in promoting initiative in development. As an NGO ourselves, we would like to believe these views. As a research institute we would like to acquire empirical evidence. Three projects at ODI are now underway on the role of NGOs respectively in disaster relief, in agricultural technology development and in rural poverty alleviation. A mixed picture is emerging but the successes appear to outweigh the disappointments by a comfortable margin. In 1992 we shall be publishing the results of our various studies and I hope, above all, that the results will be helpful to the NGOs themselves in designing their programmes.

**Fellowship Scheme**

The objectives of the scheme have been unaltered since its inception in 1963: practical experience overseas for young economists and technical assistance to governments. The trend in recent years has been for an increased demand for Fellows from countries in economic difficulties such as Guyana and Uganda demonstrating particular confidence in the contribution that ODI Fellows can make. In 1990 the Caribbean Development Bank joined the scheme and later in 1991 we expect to place Fellows in Mozambique. It is a matter of some satisfaction to us that we are able to provide such direct assistance to developing countries' governments and simultaneously provide opportunities for young professionals to work close to the centre of economic policy-making within governments.

John Howell
Director
Research 1990/91

Roy Behnke
Editor, Pastoral Development Network.
— Commercial Change in Pastoral Africa.
— Management and Sustainable Use of Communal Rangelands in Africa.
— Land Tenure in Dryland Africa.

— Food Security and Disasters in Africa.
— NGOs and Relief Operations: Trends since 1980 and their Policy Implications.

— Food Security in Africa.
— Patterns of Livelihood and Survival amongst the Urban Poor in South Asia.
— Bangladesh Flood Action Plan.

Elizabeth Cromwell
Member, Executive Committee of the Tropical Agriculture Association.
— Seed Sector Organisation and its Impact on Small Farmers.
— Structural Adjustment and Environmental Management in Malawi.

John Farrington
Editor, Agricultural Administration (Research and Extension) Network; Chairman, Association of European-based Networks for Sustainable Agricultural Development (AGRINET).
— Farmer Participatory Research.
— The Organisation of Agricultural Research for Difficult Farming Conditions.
— NGOs, Agricultural Technology and Links with Public Sector Research and Extension.

— Monetary Policy in Primary Product Dependent Low Income Countries.
— Political Change and Economic Policy in Developing Countries.
Adrian Hewitt
Deputy Director; Research Adviser to the All Party Parliamentary Group on Overseas Development; Editor, ODI Briefing Paper series.
— Japanese Aid Policy.
— Financing Social Services in Developing Countries.
— Impact of the Uruguay Round on Developing Countries.
— Effects of Adjustment in Industrial Countries on Developing Countries.

Mary Hobley
— Making Social Forestry Appropriate for the Poor: Cases from Asia and Africa.
— Tropical Forestry Curriculum Materials.

John Howell
Director; Visiting Professor in Agricultural Development, Wye College (University of London).
— Evaluating the Impact of NGOs in Rural Poverty Alleviation.
— The Impact of Structural Adjustment Programmes on African Smallholders.

Tony Killick
Visiting Professor, University of Surrey; Adviser, African Economic Research Consortium; Editor, ODI Working Paper and Development Policy Study series.
— The IMF in Developing Countries: Its Role in the 1990s.
— The Determinants of the Adaptability of Economies.
— Explaining the Weakness of African Development.

Christopher Lane
— Monetary Policy in Primary Product Dependent Low Income Countries.
Sheila Page
Editor, Development Policy Review; Consultant, EC Economic and Social Committee (GATT working group) and UNIDO Industry and Development Global Report.
— Implications of Changes in Constraints on Trade for Developing Countries.
— 1992 and the Developing Countries.
— Monetary Policy in Primary Product Dependent Low Income Countries.
— The Impact of Industrial Adjustment in Europe and Developing Countries.
— International Economic Forecasting and the Developing Countries.

Roger Riddell
— Evaluating the Impact of NGOs in Rural Poverty Alleviation.
— Direct Foreign Investment in Africa in the 1990s.
— Industrialisation in the Least Developed Countries.
— Economic Prospects for Zimbabwe.

Mark Robinson
— Evaluating the Impact of NGOs in Rural Poverty Alleviation.
— Political Change and Economic Policy in Developing Countries.

Gill Shepherd
Coordinator, Social Forestry Network.
— Managing the Forest Boundary: Land Rights and Environmental Sustainability.
— Forestry in Global Environmental Planning.

Christopher Stevens
— The Impact of the Lomé Conventions on ACP Export Diversification.
— North-South Agricultural Trade.
— The Effects on LDCs of Changes in EC Trade and Trade Policy.
— Europe and the Third World Since 1960.
— Coordination between the EC and International Finance Institutions.
— Eastern Europe and the Third World

Nidhi Tandon
— UK Programme Aid in Kenya and Tanzania.
— CDC’s Industrial Investment in India.
— Training Awards in the Commonwealth Fund for Technical Cooperation.
Mary Tiffen
— Population and Environmental Interactions.
— Guidelines for Health Safeguards in Irrigation Projects.
— Evaluation of Irrigation and Project Planning Methodologies.

Linden Vincent
Editor, Irrigation Management Network.
— Hill Irrigation.
— Water Scarcity Management.

Kate Wellard
— Sustainable Agriculture for Resource-poor Farmers in East and Southern Africa.
— NGOs and Agricultural Technology.

James Winpenny
— Use of Economic Values in Environmental Appraisal.
— CDC’s Industrial Investment in India.

Associated Researchers
Hans Aage
— EC Aid to Eastern Europe: Poland.

Kojo Amanor
— NGOs and Agricultural Technology.
— Causes of Variation in West African Cattle Herd Structures.

Anthony Bebbington
— NGOs, Agricultural Technology and Links with Government Research and Extension in Latin America.
Graham Bird
— The Policies and Future Role of the International Monetary Fund.

David Cole
— Monetary Policy in Indonesia.

James Copestake
— NGOs, Agricultural Technology and Links with Government Research and Extension in Zambia.

John de Coninck
— Evaluating the Impact of NGOs in Rural Poverty Alleviation: Uganda.

Michael Davenport
— Europe: 1992 and the Developing Countries.
— Outlook for Certain Mineral Prices and the Implications for Central and Southern Africa.
— Effects of the Outcome of the Uruguay Round on Developing Countries.

Peter Dempsey
— Conjunctive Use of Water Resources.

Desiree Dietvorst
— Effects of Livestock Marketing on Pastoral Herd Structures in West Africa.

Alex Duncan
— The Impact of Structural Adjustment Programmes on African Smallholders and the Rural Poor.

David Evans
— Industrial Adjustment in Developed Countries and its Impact in Developing Countries.

Esbern Friis-Hansen
— The Performance of the Seed Sector in Zimbabwe.

Chris Garforth
— Managing Agricultural Development course materials.

Stephany Griffith-Jones
— EC Aid to Eastern Europe: Czechoslovakia.
Jane Harrigan  
— CDC Estates in Malawi.

Mahabub Hossain  
ODI William Clark Memorial Fellow.  
— Economic Prospects for Bangladesh.

Igor Karmiloff  
— EC Aid to Eastern Europe: Yugoslavia.

Carol Kerven  
— Commercial Change in Pastoral Africa.

Timothy Lamont  
Overseas Research Associate, Ministry of Planning and Economic Development; Uganda.  
— Economic Planning in Uganda

Rolf Langhammer  
— EC Aid to Eastern Europe: Hungary.

David Lewis  
— NGOs, Agricultural Technology and Links with Government Research and Extension in Bangladesh and the Philippines.

Matthew McQueen  

Marcus Manuel  
— The Impact of the Gulf Crisis on Developing Countries.  
— The IMF in Developing Countries.  
— Financing Social Services in Developing Countries.

Tudor Miles  
— Industrial Adjustment in Developed Countries and its Impact in Developing Countries: Iron and Steel.  
— Financing Social Services in Developing Countries.

Michael Mortimore  

Ann Muir  
— Evaluating the Impact of NGOs in Rural Poverty Alleviation: Zimbabwe.
Francis Mwega
— Monetary Policy in Kenya.

Nigel Nichols
— NGOs and Relief Operations: Trends since 1980 and their Policy Implications.

Peter Nunnenkamp
— EC Aid to Eastern Europe: Hungary

Ashok Parikh
— Monetary Policy in Bangladesh

Nicholas Parker

Roger Plant
— An Examination of Current Studies of Land Rights.

Donald Roy
— Industrial Adjustment in Developed Countries and its Impact in Developing Countries: Energy.

Anita Santorum
— Monetary Policy in China

Suryanarayan Satish
— NGOs, Agricultural Technology and Links with Government Research and Extension Services in India.

Edwin Shanks
— Forestry Extension and Extension Training.

Sandro Sideri
— EC Aid to Eastern Europe: Romania.

Patrick Sikana

Betty Slade
— Monetary Policy in Indonesia.

Jan Smit
— EC Aid to Eastern Europe: Yugoslavia.
Nii Kwaku Sowa
— Monetary Policy in Ghana.

Virayut Sujirakulkit
— NGOs, Agricultural Technology and Links with Government Research and Extension in Thailand.

Erik Svinland
— EC Aid to Eastern Europe: Bulgaria.

Ria Teves
— NGOs, Agricultural Technology and Links with Government Research and Extension in the Philippines.

Jim Thomas
— Monetary Policy and the Informal Financial Sector

Mick Turner
— The Organisation of the Seed Sector in Developing Countries.

David Turton
Editor of Disasters: The Journal of Disaster Studies and Management.

Sondra Wentzel
— Inter-Institutional Linkages in Local Seed Supply.

Sarah White
— Evaluating the Impact of NGOs in Rural Poverty Alleviation: Bangladesh.

Stephen Wilks
— Industrial Adjustment in Developed Countries and its Impact in Developing Countries: Cars and Vehicle Components.

Robert Yates

Batson Zambezi
— The Performance of the Seed Sector in Zimbabwe.
Agricultural Administration Unit

The Agricultural Administration Unit (AAU) was established in 1975 to conduct specialised agricultural and natural resource development research and to operate four Networks for research and information exchange. These international Networks on Agricultural Research and Extension, Irrigation Management, Pastoral Development and Social Forestry link 5,220 practitioners and researchers world-wide. Between 60 and 70 percent of Network membership is based in developing countries. Members are drawn from governments, aid agencies, NGOs, academic institutions, libraries and private companies based in over 100 countries.

The Overseas Development Administration (ODA) has provided financial support for the first three Networks since 1975 and for the Social Forestry Network since 1989. The latter was initiated in 1985 with the support of the Ford and Aga Kahn Foundations. In 1989 the Technical Centre for Agricultural and Rural Co-operation (CTA) contributed to the expansion of the Irrigation Management Network, and is providing for the French translation and dissemination of AAU Occasional Papers.

Each Network publishes and mails eight to ten research monographs and two Newsletters per year to its members and also hosts specialist lunchtime discussion meetings. The Unit’s large computerised collection of grey literature is housed in ODI’s library, access to which can be arranged on request.

Library

ODI’s library has 20,000 books, and currently receives about 400 periodicals covering economic and social development, aid, finance and foreign trade. The library provides an essential resource to the Institute’s research staff, as well as being of help to its many visitors. The library continues to expand and improve its computer database, facilitating the production of bibliographies on demand. To allow for access to the library’s collection of periodicals, articles are indexed by subject and geographical area.

The library publishes an Index to Development Literature. This bimonthly guide lists the selected contents of over 300 journals, working papers and research reports, cross-referenced by topic, country and region. The Index is available on subscription or exchange and is distributed to more than 30 countries.
During its sixth year, the All Party Parliamentary Group on Overseas Development (APGOOD) has continued to receive advice and organisational and research support from ODI. A full programme of meetings and (jointly with IDS) development lunches was organised during the time Parliament was in session. These were addressed by a range of distinguished speakers including: the Rt Hon Lynda Chalker MP, Minister for Overseas Development; Professor George Saitoti, Vice President of the Republic of Kenya; Brigadier Osman Ahmed Hassan, member of the Sudan government and chairman of its political committee; Ben Jackson, World Development Movement, the author of *Poverty and the Planet*; Alex Shakow, Director of External Relations at the World Bank; Joseph Wheeler, United Nations Conference on Environment and Development (a meeting with UN agencies and UK Non Governmental Organisations); Stanley Fischer, Chief Economist and Vice-President for Economics of the World Bank; Sadako Ogata, United Nations High Commissioner for Refugees; Moeen Qureshi, Senior Vice-President for Operations of the World Bank and Lawrence Summers, Chief Economist and Vice-President for Development Economics of the World Bank. Meetings were also addressed by UK researchers such as Raphael Kaplinsky and Marcus Manuel.

Members sponsored *inter alia* an Early Day Motion combining issues relating to the environment, poverty, aid and debt and the Group continued to press the Government, and through it the international financial institutions, for debt relief for developing countries. John Howell and Adrian Hewitt submitted written evidence to the House of Commons Foreign Affairs Select Committee for their enquiry *UK Policy towards South Africa and Other States in the Region* and were called to give oral evidence. This was published as part of the Committee's Report in March 1991.

A book drawing on the proceedings of the APGOOD Conference at the House of Commons, *Prospects for Africa in the 1990s* together with other APGOOD material is scheduled for publication in autumn 1991.

ODI staff briefed a number of MPs of all parties on various subjects in the course of the year.
ODI Fellowship Scheme

The ODI Fellowship Scheme has been in operation since 1963. Under the Scheme, young postgraduate economists and those in related fields are recruited to work for two years in the public sectors of developing countries in Africa, the Caribbean and the Pacific. Since the inception of the Scheme over 300 Fellows have been placed in a total of twenty countries.

The Scheme has two objectives: to provide governments of developing counties with high calibre staff at the junior professional level where gaps in local expertise exist and to provide postgraduate economists with practical experience in a developing country.

In the latest selection round, 19 Fellows were allocated posts for October 1991. At July 1991 there were 33 Fellows in post, of which 17 are in Africa, 8 in the Pacific and 8 in the Caribbean. Their assignments are shown below. A booklet giving further information about the Scheme may be obtained from the Programme Officer.

Fellows in post at July 1991

Barbados
Graham Harrison, Caribbean Development Bank, 1990-92

Belize
Maura Leen, Ministry of Economic Development, 1989-91
Alison Wakelin, Ministry of Finance, 1990-92

Botswana
Sarah Bernard, Ministry of Health, 1990-92
Jonathan Beynon, Ministry of Agriculture, 1989-91
Richard Mash, Ministry of Finance, 1990-92
Simon Stone, Bank of Botswana, 1989-91

Fiji
Joanna Asquith, Reserve Bank of Fiji, 1990-92
Rachel Fletcher, Ministry of Trade and Commerce, 1990-92
Dino Merotto, Ministry of Finance, 1989-91
Guyana
Philip Digges, Ministry of Agriculture, 1990-92
Karamat Sadiq, State Planning Secretariat, 1989-91
Malcolm Smart, Ministry of Finance, 1989-91
Alistair Smith, Ministry of Finance, 1990-92

Lesotho
Brendan Bayley, Ministry of Agriculture, 1990-92
Deborah Johnson, Ministry of Finance, 1989-91
Anne Spencer, Ministry of Health, 1989-91

Papua New Guinea
Martin Ashworth, Bank of Papua New Guinea, 1989-91
Andrew Chatrabbhuti, Ministry of Finance, 1990-92
Robert Simmons, Department of Agriculture and Livestock, 1989-91

St Vincent
Leo Martin, Ministry of Finance and Planning, 1990-92

Solomon Islands
David Baker, Ministry of Finance, 1990-92
Ann Bartholomew, Solomon Islands Development Bank, 1990-92

Swaziland
Graeme Buckley, Ministry of Finance, 1989-91
Peter Dodd, Ministry of Works and Communications, 1990-92
Lucy Goodhart, Ministry of Finance, 1989-91

Uganda
Marcus Betts, Bank of Uganda, 1989-91
Stephen Cook, Ministry of Planning and Economic Development, 1990-92
Martin Johnson, Ministry of Finance, 1990-92
Stephen Thomas, Ministry of Planning and Economic Development, 1990-92

Zanzibar
Angus Freeman, Ministry of Agriculture, 1989-91
Sally Lake, Ministry of Health, 1989-91
Colin Poulton, Land and Environment Commission, 1990-92
Publications

Books
The Institute’s volumes are published either in association with other publishers, or by ODI alone. An agreement has been reached with Westview Press, Colorado, to distribute some of our titles in North America.

Analytical Abstracts on Farmer Participatory Research, Kojo Amanor, 1990
Managing Agricultural Research for Fragile Environments: Amazon and Himalayan Case Studies, John Farrington and Sudarshan B Mathema, 1991

Briefing Papers
ODI regularly publishes Briefing Papers which provide analyses of contemporary development issues. Briefing Papers are available free of charge and are mailed to 4,500 recipients in the UK and overseas.

Crisis in the Franc Zone (July 1990)
The European Bank for Reconstruction and Development (September 1990)
The Developing Countries and 1992 (revised October 1990)
Bangladesh: Economic Performance and Prospects (November 1990)
Environment, Markets and Development (revised January 1991)
The Impact of the Gulf Crisis on Developing Countries (March 1991)
The Inter-American Development Bank and Changing Policies for Latin America (April 1991)
Eastern Europe and the Developing Countries (June 1991)
Development Policy Review
The Institute’s quarterly journal focusing both on the immediate questions and the broader themes in development policy. The journal includes both the results of academic research and contributions from aid agencies and other development practitioners. The DPR is published for ODI by Sage Publications in March, June, September and December.

Editor Sheila Page
Co-Editors John Farrington, Adrian Hewitt, Christopher Stevens
Associate Editor Margaret Cornell

Disasters
The quarterly journal of disasters studies and management (formerly the journal of the Relief and Development Institute) is now published by Basil Blackwell for ODI. The journal maintains a balance between field reports from relief and development workers, case studies, articles of general interest and academic papers. Published in March, June, September and December.

Editor David Turton

Development Research Insights
A newsletter of current development research, produced quarterly and financed by the ODA. Published jointly by the ODI and the Institute of Development Studies, Sussex.

Editor Susan Joekes

Working Papers
The Institute’s Working Papers present preliminary research findings.
40: ACP Export Diversification: Jamaica, Kenya and Ethiopia, Christopher Stevens, 1990
41: ACP Export Diversification: The Case of Mauritius, Matthew McQueen, 1990
43: Differences in Economic Performance between Franc Zone and other sub-Saharan African Countries, Christopher E. Lane and Sheila Page, 1991
44: Monetary Policy Effectiveness in Indonesia, 1974-1990, Christopher E. Lane, David C. Cole and Betty F. Slade, 1991
Meetings and Conferences

Discussion Meetings

African Development in the 1990s: Whatever Happened to the Manufacturing Sector?, Roger Riddell.
OECD/DAC Development: 1990 Report, Joseph Wheeler, Chairman, Development Assistance Committee, OECD.
The ‘Haves’ and ‘Have Nots’: Development and a Labour Government, Ann Clwyd MP (with the Royal Institute of International Affairs).
The Impact of the AIDS Epidemic in Developing Countries, Robert Ainscow, Deputy Secretary, Overseas Development Administration (with the Royal Institute of International Affairs).
Conditionality into the 1990s, Jane Harrigan, Paul Mosley and John Toye,
Environmental Values: Implications for Development, James Winpenny.
Opportunities for Women in Development: The World Bank’s Role, Ngozi Okanjo-Iweala and Roger Slade, World Bank.
Aid and Good Government, Lynda Chalker MP, Minister for Overseas Development (with the Royal Institute of International Affairs).

Conferences

Economic Prospects for the Third World 1990: Diverging Trends in Asia, Latin America and Africa, October 1990. ODI’s annual economic forecasts conference provides the only forum in London for discussion between senior officials from the institutions which produce the forecasts and the organisations which use them. The 1990 conference was held at Britannic House, courtesy of The British Petroleum Company. A report on the analysed forecasts is available.

Savanna Development and Pasture Production, November 1990. This was organised by ODI, in association with the International Institute for Environment and Development, for the Commonwealth Secretariat. It took place at Woburn, UK and was the first in a series on New Directions in African Range Management Policy.
Finance and Administration

The Council approved the proposal to change the financial year end from December to March. The Finance and Staff report now presented, therefore, covers a period of fifteen months — 1 January 1990 to 31 March 1991. During this period the Institute had a modest surplus on standard items of £9,829. Towards the end of 1989 part of our Unit Trust investments was switched to Cash Investment in the light of the higher interest rates prevailing. This switch realised £11,991. Monies from the 25th Anniversary Appeal and corporate and individual donations enabled us to support additional research and strengthen our information and library work.

Staff numbers rose from 35 to 46; and 73 research associates, assistants and overseas collaborators were contracted during the period. We were pleased to welcome to the staff John Borton, Elizabeth Carey, Edward Clay, Desiree Dietvorst, Peter Ferguson, John Healey, Claire King, Karen Maxted, Nigel Nicholds, Angela O'Brien, Edwin Shanks, Beth Smith, Paula Wade and Tim Lamont who is based in Uganda. Departing staff were Julia Jones, Chris Lane and Michèle Low.

Balance Sheet summary at 31 March 1991

<table>
<thead>
<tr>
<th></th>
<th>1990/91 (15 months)</th>
<th>1989 (12 months)</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>£</td>
<td>£</td>
</tr>
<tr>
<td>Fixed assets</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Tangible assets</td>
<td>110,222</td>
<td>130,897</td>
</tr>
<tr>
<td>Investments</td>
<td>245,400</td>
<td>295,426</td>
</tr>
<tr>
<td>Current assets</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Stock</td>
<td>6,149</td>
<td>6,685</td>
</tr>
<tr>
<td>Debtors</td>
<td>234,607</td>
<td>204,285</td>
</tr>
<tr>
<td>Creditors</td>
<td>240,765</td>
<td>263,633</td>
</tr>
<tr>
<td>Net current liabilities</td>
<td>(9)</td>
<td>(52,611)</td>
</tr>
<tr>
<td>Net assets</td>
<td>355,613</td>
<td>373,698</td>
</tr>
<tr>
<td>Reserves</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Ford Foundation Grant Fund</td>
<td>—</td>
<td>251,609</td>
</tr>
<tr>
<td>Income and expenditure account General Fund</td>
<td>355,613</td>
<td>97,755</td>
</tr>
<tr>
<td>25th Anniversary Appeal Fund</td>
<td>—</td>
<td>24,334</td>
</tr>
<tr>
<td></td>
<td>355,613</td>
<td>373,698</td>
</tr>
</tbody>
</table>
### Income and expenditure account summary at 31 March 1991

<table>
<thead>
<tr>
<th></th>
<th>1990/91 (15 months)</th>
<th>1989 (12 months)</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Income</strong></td>
<td>£</td>
<td>£</td>
</tr>
<tr>
<td>Grants and project finance</td>
<td>2,366,994</td>
<td>1,385,237</td>
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<tr>
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The accounts were approved by the Council at a meeting held on 30 July 1991. The complete accounts are available from ODI on request.
Financial Support in 1990/91 for Major Programmes and Projects

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ODI Staff and Council (at July 1991)

Staff

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<thead>
<tr>
<th>Research Fellows</th>
<th>Director</th>
<th>Deputy Director</th>
<th>John Howell</th>
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Chairman: Sir Peter Leslie

Rev Michael Taylor
Sir John Thomson
Richard Tookey
Professor John Toye
Dr William Wallace
Sir Douglas Wass
Julian Wathen
Melvyn Westlake
Kaye Whiteman
Professor Peter Williams
Norman Willis
Alison Wright