

Name: LOCKE, Anna Louise

Profession: Agricultural Economist

Nationality: British; Mozambican

Countries worked: Mozambique, Rwanda, Malawi, Zimbabwe, Swaziland, South Africa, Mauritius, Brazil, Indonesia, Bangladesh

Education: Msc in Agricultural Economics for Developing Countries, University of East Anglia, 1991-92; BA (Hons) in Philosophy, Politics and Economics, University of Oxford, 1987-90

Computer literacy: Microsoft Office (Word, Excel, Powerpoint, Access)

Experience record:

Country Date from - to	Job Position - Title of Project Job description
UK July 2011-	Head of Programme – Agricultural Development and Policy
UK with travel to: Bangladesh, Palestinian Occupied Territories, Mozambique, Rwanda November 2009 - June 2011	Project Director, HTSPE Limited Responsible for generating new business and providing technical support to projects managed by HTSPE, particularly in the land sector in land policy and tenure reform, and tenure regularisation.
Mozambique April 2009- October 2009	Consultant <ul style="list-style-type: none">• Study on large-scale land acquisitions in Mozambique for World Bank: review of land acquisition & project evaluation process; detailed technical, financial & economic analysis of key large-scale agrarian projects; & lessons from “best practices” in project review.• Evaluation of Mozambique’s National Sugar Adaptation Strategy & Action Plan for the European Commission.• Briefing Paper for private company on current situation of rice industry in Chókwè, Mozambique.• Briefing Paper on biofuels in Mozambique for World Bank.
Mozambique with travel to: Brazil, South Africa, Swaziland 2002-2009	Advisor to Director & Coordinator of Department of Analysis & Information, Agricultural Promotion Centre (CEPAGRI), Ministry of Agriculture, Mozambique Tasked with advising on strategic & institutional themes, via participation in Management Board, planning & budgeting, & management of a team of 5-7 technical staff in following areas: <ul style="list-style-type: none">• Research & analysis for proposals for strategic actions directed towards key products in the commercial agricultural sector;• Elaboration of proposals for research methodologies using value chain approach;• Monitoring & analysis of market opportunities & dynamics;• Monitoring & support of negotiations of international trade agreements (WTO, SADC & EPAs);• Collection & organisation of information to support investment & government policy decisions;

	<ul style="list-style-type: none"> • Evaluation of investment proposals for land acquisition. <p>Key Studies: Defined & managed studies in different areas, including: <i>External studies:</i></p> <ul style="list-style-type: none"> • Analysis of the potential for biofuel production in Mozambique, culminating in policy proposal; • Evaluation of the impact of the rehabilitation of the sugar sector (competitiveness & market analysis); • Sugar Industry Action Plan; • Rice development strategy. <p><i>Internal studies:</i></p> <ul style="list-style-type: none"> • Overviews of tea, wheat & castor oil sectors; • Brief review of fertilizer markets and price dynamics; • Evaluation of socio-economic impact of rehabilitation of sugar sector; • “Vision” of the agricultural sector in Mozambique. <p>Institutional Support Programmes:</p> <ul style="list-style-type: none"> • Participated in definition & management of €6 million programme to establish CEPAGRI & promote commercial agriculture development (funded by Italian government, 2002-2006); • Key role in definition of €5 million programme to support sustainable & poverty-reducing investments in biofuel production in Mozambique through development of appropriate policy and field activities (funded by the Netherlands government, 2009-2013).
<p>UK with travel to: Malawi, Mauritius, Mozambique, Swaziland, South Africa, Zimbabwe, EU, US 1996-2002</p>	<p>Senior Research Economist, LMC International (Commodities Research Consultancy), UK</p> <p>Researched & produced reports on sugar-producing countries around the world, principally covering:</p> <ul style="list-style-type: none"> • Technical performance & cost competitiveness; • Production, marketing, price & trade policies; • Rules & impact of WTO on sugar producers; • EU sugar regime; preferential terms of access of ACP & LDC countries to the EU sugar market; • Structure of sugar industries; • Cane payments systems; • Sugar production processes.
<p>Mozambique 1992-96</p>	<p>Economic Advisor to the Director, National Sugar Institute of Mozambique (INA), first as ODI Fellow then under Commonwealth Secretariat funding</p> <ul style="list-style-type: none"> • Formulated strategy & policies for the privatisation, rehabilitation & development of the sugar industry, in context of Stabilisation & Structural Adjustment Programmes in Mozambique; • Analysed investment proposals & mobilised finance for selected rehabilitation projects; • Participated in preparation of terms of reference, evaluation of bids for both consultancy services & materials & appraisal of project reports; • Organised & distributed information relevant to investment decisions.

Languages:

	Speaking	Reading	Writing
English	Excellent	Excellent	Excellent
Portuguese	Very Good	Very Good	Good
French	Fair	Good	Fair

Publications:

1. **2010:** Schut, M., Slingerland, M. and Locke, A.: “Biofuel Developments in Mozambique: Update and Analysis of Policy, Potential and Reality”, *Energy Policy 38 (2010)*
2. **2009:** “Managing the Biofuels Boom (and Bust?) – Mozambique’s experience”, presented at Illinois University, Conference on “Sustainable Biofuels and Human Security: A Comparison of Brazil and Southern Africa”, April 16-17, 2009.
3. **2002:** “Mozambique sugar industry: overview and outlook”, paper presented at FAO/Mozambique Sugar Conference – Sugar and Development in Africa and the Rest of the World: Sustainability, Diversification and Trade, 10-12 October, 2002