

## Simon Levine

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I have worked for twenty years in programming, research, advocacy and strategic planning and organisational development on issues of poverty and livelihoods in emergency and long term contexts. I have specialist skills and experience in:

- research (qualitative and quantitative)
- livelihoods, poverty and vulnerability analysis, especially in conflicts and protracted crises
- programming for livelihoods,
- land rights
- DRR and DRM in the livelihoods sector
- policy analysis

### Education

- 1994-6 MSc at Departments of Management, Rural Sociology and Extension/Education, Wageningen University, Netherlands. *Graduated with distinction.*  
A research based degree, covering social research techniques; quantitative research tools; policy oriented research; land, law and natural resource management (from a legal anthropological perspective); gender analysis; rural sociology; agricultural extension and education; and agricultural development.  
The research thesis analysed processes of adaptation of agricultural livelihoods in displacement from and on return to Mozambique, and on challenges in researching indigenous change.
- 1984-7 B Ag Sci, Faculty of Agriculture, Hebrew University, Rehovot, Israel. *Graduated 'cum laude'*
- 1981-4 BA, Faculty of Politics, Philosophy and Economics, Oxford University *first class honours*

### Employment

- Sept 2010 - current **Humanitarian Policy Group, Overseas Development Institute, London: Research Fellow, specialising in livelihoods**  
I am responsible for developing and managing HPG's research and policy work on livelihoods, focussing on humanitarian situations, protracted crises and displacement, including urban and rural contexts.
- 2001 - Aug 2010 **Independent Consultant**, based in Kampala  
Clients have included: World Bank, UN organisations, Governments (DFID, USAID, Norway), Governmental departments/Ministries, think tanks, international NGOs and local NGOs.  
Assignments have included: designing a coordinated process of engagement for the multi-donor group in Ethiopia to support DRM and livelihoods; improving early response for livelihoods support in pastoral areas for a regional programme in the Horn of Africa, including the development of a new tool for contingency planning and a new approach to preparedness; several assignments reaching livelihoods, supporting strategic planning for support and evaluating interventions to support livelihoods for the displaced in Uganda; design of post-war recovery (livelihoods) programmes in DR Congo; planning in legal rights programmes for the displaced and

returnees; training in poverty and vulnerability analysis in Tanzania, Mozambique, Kenya, Somalia and Uganda. Other work has included an economic and rights based analysis of the coffee sector in Burundi, feasibility studies for cash transfer programming in Uganda, Lesotho and Sri Lanka; research for safety net programmes in Kenya and Tanzania; a regional study of food security constraints and interventions in conflict situations in the Great Lakes region; and developing a new approach to the reintegration of child soldiers in DR Congo.

2002  
– Aug 2010 **Land and Equity Movement in Uganda (LEMU): Policy and advocacy specialist, (part time, largely volunteer), Uganda**

LEMU specialises in land under customary tenure and land rights of the displaced/returnees, which were both ignored fields when LEMU was established in 2002. (I was a founder-member). LEMU researched its working in detail to ensure that policy is formulated on the basis of a real understanding of land issues rather than on myths and preconceptions. We successfully raised the profile and understanding of customary land in the Ministry, among donors and other NGOs. Our detailed recommendations on customary tenure to the (draft) National Land Policy have largely been incorporated. Our new paradigm for engaging with women's rights has gained widespread acceptance.

I was responsible for designing and analysing LEMU's research. I worked with the Executive Director on all policy analysis and in developing strategy for both interventions and advocacy and wrote all LEMU's policy papers and make our presentations.

Nov 1999  
- Aug 2001 **Oxfam-GB, Burundi : Programme Coordinator, and Country Director**

As Country Director, I was responsible for representation and development of Oxfam's policy of engagement in the country, which included emergency interventions in response to the State policy of forced displacement and a move to tackling chronic issues in a context where there were only short term emergency responses. I also introduced a performance management system, and established a new conflict resolution and human rights programme. I succeeded in turning HIV/AIDS from an issue that Oxfam 'left to others' to one which was mainstreamed in all its programming in the region.

As coordinator, I established a new large-scale food security programme based on research on the causes of poverty and conflict analysis. The programme had three components: working to ensure the participation of end-users as part of a Government development programme; implementing activities independently, using community projects as a vehicle for the creation of local, accountable structures which could interact with authorities; and working with Provincial administration and religious organisations taking a livelihoods approach to HIV/AIDS.

Nov 1997  
- Oct 1999 **Programme Manager for Uganda, Tanzania and DR Congo, Christian Aid, London.**

Managing the country programmes involved developing new country strategies; capacity building of local NGO and faith based partners – supporting them to develop ideas to project design and funding, and to establish effective management systems; and introducing advocacy initiatives for all three countries.

1997 **Consultancy, for DANIDA, developing a training course and manuals on Information gathering and analysis, for local Government staff in Tanzania.**

- Apr 1996 **Field Officer, Natural Resources, Concern Worldwide, Tanzania.**  
 - July 1997 I supported the development and implementation of all Concern's rural development work in Tanzania, and managed an impact study, working with local Government staff, to draw lessons from the previous decade of Concern's rural development projects in the region.
- March 1993 **Field Officer, Concern Worldwide; Phnom Penh, Cambodia**  
 - Aug 1994 I was responsible for developing programmes and for designing Concerns' medium term strategy for supporting the rehabilitation of livelihoods in the immediate aftermath of the war and of return.
- Nov 1990 **Concern Worldwide : Programme Manager, Mozambique**  
 - March 1993 I designed, and managed Concern's natural resource projects (agricultural development and social forestry) in northern Mozambique, working with internally displaced and war affected peri-urban populations during the civil war.

### Publications

- 1997 *Rethinking participation in extension and research*, in Proceedings of 2nd International Workshop on Watershed Management. DANIDA
- 2004 *Missing the Point: an analysis of food security interventions in the Great Lakes* ODI, HPN 47, July 2004
- 2004 *Land Matters in Displacement. The Importance of Land Rights in Acholiland and What Threatens Them.* CSOPNU.
- 2005 *A land market for poverty eradication? A case study of the impact of Uganda's Land Acts on policy hopes for development and poverty eradication.* [www.land-in-uganda.org](http://www.land-in-uganda.org)
- 2006 *Land Rights and Displacement in Northern Uganda* in Humanitarian Exchange Magazine (34), ODI
- 2008 *Falling Between Two Stools: How Women's Rights to Land are Lost between State Law and Customary Law - Lessons from Apac district, Northern Uganda* in Englert and Daley (eds.) Women's Land Rights & Privatization in Eastern Africa (James Curry, 2008).
- 2009 *Pastoralists, food security and disaster response: the use of "Preparedness Auditing" to strengthen contingency planning* Technical Briefing Paper 1, COMESA
- 2009 *Trigger happy? Signals for timely humanitarian response in pastoralist areas* Technical Briefing Paper 2, COMESA
- 2009 *System failure, time to reboot? Taking a systems perspective to the problems of timely response to crises in the Horn of Africa.* Forthcoming, HPN/ODI

Various other policy papers and information packs on land issues are at [www.land-in-uganda.org](http://www.land-in-uganda.org)

### Languages

- French** fluent (written and spoken);  
**Portuguese** very good (written and spoken);  
**Swahili** good (spoken)

I have conducted training in all three languages.