

**CURRICULUM VITAE (CV) FOR EMMANUEL SSEWANKAMBO AS AT  
FEBRUARY 2014**

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**POSITION:** COUNTRY COORDINATOR/LOCAL SERVICES SUPPORT  
ADVISOR, SOUTH SUDAN PROGRAMME

**NAME OF ENTITY:** ODI/BSI

**NAME OF STAFF:** Emmanuel Mugalaasi Ssewankambo

**DATE OF BIRTH:** December 29, 1970      **NATIONALITY:** Ugandan

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**EDUCATION:**

Oct 1995- July 1997      Master of Arts, Public Administration and Management,  
Makerere University Kampala

May - Nov 1994      Certificate, Project Planning Management, Institute of Adult  
and Continuing Education, Makerere University

Oct 1989- July 1992      Bachelor of Arts, Social Work and Social Administration,  
Makerere University

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**COUNTRIES OF WORK EXPERIENCE:**

Uganda, South Sudan, Tanzania, Malawi, Mozambique, Angola, Eritrea, Lesotho,  
Zambia, Sudan, Nepal, India and Somalia (Puntland and Somaliland)

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**LANGUAGES:**

|         | <b>SPEAKING</b> | <b>READING</b> | <b>WRITING</b> |
|---------|-----------------|----------------|----------------|
| English | Excellent       | Excellent      | Excellent      |
| Luganda | Excellent       | Excellent      | Excellent      |
| Swahili | Fair            | Fair           | Fair           |

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**EMPLOYMENT RECORD**

**Dates:** September 2013 – to-date  
**Employer:** ODI/BSI  
**Position Held:** Country Coordinator, South Sudan Programme  
**Responsibilities:**

In charge of country coordination/management tasks including: fostering client, donor and TA relationships; providing strategic oversight of programme planning and reporting; reviewing and quality assurance of technical assistance provided by BSI; team management and programme administration.

**Dates:** January 2012 – to-date  
**Employer:** ODI/BSI  
**Position Held:** Local Services Support Advisor

**Responsibilities:**  
Lead in supporting Government to design systems for coordinating, financing, management and monitoring the delivery of local services.

**Dates:** July 1998 – to-date  
**Employer:** Mentor Consult Ltd  
**Position Held:** Executive Director and Consultant

**Responsibilities:**  
In charge of executing a wide range of programme formulation, management as well as monitoring and evaluation consultancy assignments in the areas of local governance, decentralization, local development and public administration.

**Dates:** March 1997 – July 1998  
**Employer:** Community Management Programme UNCHS (Habitat) / UNDP, Ministry of Gender and Community Development  
**Positions Held:** Social Animation, Monitoring and Evaluation Specialist

**Responsibilities:**  
Responsible for developing and implementing a system to planning, community and resource mobilization, financing, monitoring and evaluating the outputs, outcomes and impact of the programme activities implemented within an emerging decentralization context.

**Dates:** January – October 1995  
**Employer:** ActionAid Uganda (Mityana Project)  
**Positions Held:** Field Methodology Development Officer

**Responsibilities:**  
Initiate, develop and co-ordinate the implementation of a participatory planning and community based monitoring and evaluation system that enables the community members and local governments to collect, store, analyze and use information relevant for sustained delivery of services.

**Dates:** November 1993 – January 1995  
**Employer:** ActionAid Uganda (Mityana Project)  
**Positions Held:** Community Animator

**Responsibilities:**  
Using a wide range of participatory approaches, facilitate the community members to identify, analyze and prioritize their problems, design, implement, monitor and evaluate poverty-focused projects, which are appropriate and sustainable.

### **Selected Work Undertaken (Last 10 years)**

#### **Budget Strengthening Initiative in South Sudan**

**Year:** September 2013 – to-date

**Location:** South Sudan

**Client:** Ministry of Finance and Economic Planning (MoFEP)

**Position held:** Country Coordinator, ODI/BSI South Sudan

**Activities performed:** Ensuring effective communication and relationships with the Ministry of Finance, Commerce, Investment and Economic Planning; maintaining regular contact with other TA providers, their donors, and the client to ensure BSI activities are coordinated with and not duplicating the activities of others; ensuring that overall, the BSI programme is planned for and delivered in strategic manner across work streams;

reviewing of major policy documents, reports, presentations by members of the team; preparation of programme budget and monitoring its execution; and overseeing security, transport and accommodation requirements of team members in country.

**Budget Strengthening Initiative in South Sudan**

**Year:** January 2012 – to-date

**Location:** South Sudan

**Client:** Ministry of Finance and Economic Planning (MoFEP)

**Position held:** Local Services Support Advisor

**Activities performed:** Supporting the: establishment of local services support coordination mechanisms; drafting of the local services support Joint Plan of Action including an implementation and policy matrix; design of the local government Public Finance Management system and implementation plan; design of grant manuals in primary education, basic health care, rural water and sanitation and local infrastructure; design of the Local Governance and Service Delivery Programme including an overall institutional strengthening approach for local governments; and design of local government Human Resource Manual, LG structures and staffing implications.

**Expanding Social Protection in Uganda (Implementation Phase)**

**Year:** May 2010 – February 2013

**Location:** Uganda

**Client:** The Ministry of Gender, Labour and Social Development, Uganda and Maxwell Stamp

**Position held:** Institutional Expert

**Activities performed:** Coordinating the institutional capacity assessment at the national and local government levels, learning from international experiences, and formulation of the social transfer Institutional Development Strategy.

**Support to the programme to enhance the capability, accountability and responsiveness of Gulu and Lira districts in partnership with ULGA**

**Year:** July 2010 – December 2012

**Location:** Uganda (national level as well as Gulu and Lira districts)

**Client:** DFID

**Position held:** Technical Advisor

**Preparation of Project Document -- Support to Strengthening Service Delivery at National and Local Government Levels**

**Year:** March - June 2011

**Location:** Kampala, UGANDA

**Client:** UNDP

**Position:** Consultant

**Assessment of the evolution of the Intergovernmental Fiscal System (IFGS), with particular reference to urban (municipal) requirements as an input to the design of the Municipal Infrastructure Grant under the Uganda Support to Municipal Infrastructure Development (USMID) Project.**

**Year:** November 2010 to January 2011

**Location:** Kampala, UGANDA

**Client:** World Bank (Danida)

**Position:** Consultant

**Technical Assessment of Local Government Management and Service Delivery Programme as an input to the Mid-Term Review**

**Year:** September – November 2010

**Location:** Uganda

**Client:** MoLG with support from the World Bank

**Position held:** Deputy Team Leader/Institutional Expert

**Formulation of Participatory Planning and Budgeting Guide for Local Governments.**

**Year:** August - September 2010

**Location:** Southern Sudan

**Client:** UNDP Southern Sudan

**Position:** Planning and Budgeting Consultant

**Conducting of the first Outcome Evaluation (OE) for the Joint Programme on Local Governance and Decentralized Service Delivery (JPLG) in Somalia**

**Year:** June – July 2010

**Location:** Somalia (Somaliland and Puntland)

**Client:** UNDP

**Positions held:** Local Government and Decentralisation Expert

**Compiling the Project Completion Report (PCR) for the DFID, Irish Aid and Danida's support to the Public Sector Reform Programme.**

**Year:** April – June 2010

**Location:** Uganda

**Client:** DFID

**Positions held:** Consultant

**Support Local Government Associations - Uganda Local Government Association and Urban Authorities Association of Uganda - to develop their respective Corporate Strategic Plans.**

**Year:** April – June 2010

**Location:** Uganda

**Client:** Danida

**Position:** Consultant

**Design of the Programme to support to capacity-building of Gulu and Lira districts in partnership with ULGA.**

**Year:** April - June 2010

**Location:** Uganda

**Client:** DFID

**Position:** Consultant

**Appraisal of the Proposed Danish Good Governance Programme in Uganda.**

**Year:** March 2010

**Location:** Uganda

**Client:** Danida

**Position:** Consultant

**Support to carry out an Independent Assessment of the Public Service Reform Programme in Uganda prior to the 2009 Joint Annual Review.**

**Year:** December 2009 – Feb 2010

**Location:** Uganda

**Client:** Ministry of Public Service

**Positions held:** Consultant

**Development of an Outcome Evaluation System (OES) for the Joint Programme on Local Governance and Decentralized Service Delivery (JPLG) in Somalia**

**Year:** October 2009 – Jan 2010

**Location:** Somalia (Somaliland and Puntland)

**Client:** UNDP

**Positions held:** Local Government and Decentralisation Expert

**Designing a Local Development Fund for Somalia under the UN Joint Programme on Local Governance and Decentralized Service delivery.**

**Year:** September – October 2009

**Location:** Somalia (Somaliland and Puntland)

**Client:** UNCDF

**Position held:** Team Leader

**Assessment of Capacity Building and Performance Monitoring Systems for Panchayat Raj Institutions (PRIs) in West Bengal to inform the design of the West Bengal Improved Service Delivery**

**Year:** August – October 2009

**Location:** West Bengal – India

**Client:** DFID (World Bank)

**Position held:** Consultant

**The First Independent Review Mission for Backward Regions Grant Fund in India.**

**Year:** June – August 2009

**Location:** India

**Client:** World Bank

**Positions held:** Consultant

**Review of Decentralised Planning in Lesotho**

**Year:** January – February 2009

**Location:** Lesotho

**Client:** Ministry of Local Government and Chieftainship with support from the Priority Support Programme (DFID) and GTZ.

**Positions held:** Consultant

**Design of the Post Conflict Recovery: Delivering the Benefits of Peace to Northern Uganda.**

**Year:** February – June 2009

**Location:** Uganda

**Client:** DFID

**Positions held:** Public Finance Management Expert

**Joint donor appraisal of the Local Government and Community Development Programme (LGCDP) in Nepal**

**Year:** September 2008

**Location:** Nepal

**Client:** Ministry of Local Development (MLD)

**Positions held:** Deputy Team Leader

**Review of the Public Sector Reform Programme**

**Year:** January – March 2008

**Location:** Uganda

**Client:** Ministry of Public Service

**Positions held:** Consultant

**Independent Evaluation of Annual Assessments of Local Government Authorities (LGAs)**

**Year:** December 2007 – January 2008

**Location:** Tanzania

**Client:** Local Government Capital Development Grant (LGCDG) System

**Positions held:** Team Leader

**Updating the Concept Paper and Preparation of the Project Document for the Third District Development Project – DDP III in Uganda.**

**Year:** March – June 2008

**Location:** Uganda

**Client:** UNCDF and MoLG

**Position held:** Team Leader

**Local Council Oversight and Social Accountability**

**Year:** 2008

**Location:** Uganda

**Client:** World Bank

**Positions held:** Team Leader

**Annual review of DFID Civil Society Umbrella Programme**

**Year:** March to April 2007

**Location:** Uganda

**Client:** DFID

**Positions held:** Team Leader

**Local Government Sector Investment Plan (LGSIP) report**

**Year:** December 2007 – February 2008

**Location:** Uganda

**Client:** Ministry of Local Government

**Positions held:** Team Leader

**Activities performed:** Development of monitoring and reporting guidelines (manual) and supporting the Ministry of Local Government to produce the Local Government Sector Investment Plan (LGSIP) report for the fourth quarter 2006/07.

**Elaboration of the Project Implementation Plan (PIP) and Operational Manuals for the Local Government Management and Services Delivery Program**

**Year:** September – November 2007

**Location:** Uganda

**Client:** World Bank and MoLG

**Position:** Consultant

**Formulation of a Strategy for Promoting Investment and Local Economic Development in Local Governments**

**Year:** July – October 2007

**Location:** Uganda

**Client:** BTC and Ministry of Local Government

**Position held:** Team Leader

**Thematic Research Project on supporting Local Government Planning within the context of Government Decentralisation**

**Year:** July – September 2007

**Location:** Uganda and Mozambique

**Client:** Concern Worldwide on behalf of the MAPS Partners

**Position:** Consultant

**Re-design of the Local Government Recovery Programme**

**Year:** July – August 2007

**Location:** Southern Sudan

**Client:** UNDP and UNCDF

**Positions held:** Team Leader

**The study to align Central Government, Local Authorities and Communities for better service delivery**

**Year:** April to May 2007

**Location:** Malawi

**Client:** World Bank

**Position:** Field Team Leader

**Design and support the implementation of a Local Economic Development Program using the Participatory Appraisal of Competitive Advantage Tool**

**Year:** February 2007

**Location:** Rakai District, Uganda

**Client:** Family Development Support Initiatives (FADSI)

**Position:** Team Leader

**Study of local level service delivery, decentralisation and governance**

**Year:** July 2006 – January 2007

**Location:** Uganda, Kenya and Tanzania

**Client:** JICA

**Positions held:** Consultant

**Activities performed:** Consultant on a study for local level service delivery, decentralization and governance: a comparative study of Uganda, Kenya and Tanzania education, health and agriculture sectors

**Output to purpose review of the DFID Decentralization Support Programme in Uganda (2006)**

**Year:** June – July 2006

**Location:** Uganda

**Client:** DFID EA

**Positions held:** Team Leader

**Training Impact Evaluation of the Tanzania National Programme for Councillors Training**

**Year:** April – May 2006

**Location:** Tanzania

**Client:** UN-HABITAT and the Prime Ministers' Office – Regional Administration and Local Government in Tanzania

**Positions held:** Consultant

**Elaborating modalities for development planning, procurement, project implementation, finance management, and monitoring and evaluation of the Municipal Development Fund**

**Year:** April – June 2006

**Location:** Angola

**Client:** UNDP Angola  
**Positions held:** PFM Expert

**Local Government Capacity Building**

**Year:** March 2005 – December 2006

**Location:** Uganda

**Client:** MoLG commissioned the assignment with financial support from LGDP II.

**Positions held:** Co-Team Leader

**Activities performed:** The assignment involved supporting the MoLG to strengthen the human resource development function and capacity building delivery in LGs including review and refinement of the standardized training materials, refinement of a system of pre-qualification of training providers, offering hands-on support to LGs as well as developing and implementing a system of monitoring and evaluating the impact of the capacity building activities.

**Mid-Term Evaluation of the Anseba Local Development Project, in Eritrea**

**Year:** October – November 2005

**Location:** Eritrea

**Client:** UNCDF

**Positions held:** Team Leader

**Output to purpose review of the DFID Decentralization Support Programme in Uganda (2005)**

**Year:** July – August 2005

**Location:** Uganda

**Client:** DFID EA

**Positions held:** Team Leader

**Development of tool kit/manual for the assessment of local governments capacity as well as rapid assessment of the capacity needs of local governments**

**Year:** 2005

**Location:** Sudan

**Client:** World Bank

**Position held:** Consultant

**Mid-term Review of the Malawi Decentralized Governance Programme**

**Year:** November – December 2004

**Location:** Malawi

**Client:** UNDP/UNCDF and the Malawi Ministry of Local Government and Rural Development

**Positions held:** Team Leader

**Activities performed:** Analysis of fiscal decentralization, institutional and development planning issues

**Joint Annual Review of Decentralization in Uganda**

**Year:** September – November 2004

**Location:** Uganda

**Positions held:** Consultant

**Activities performed:** Consultant during the facilitation of the 2004 inaugural JARD responsible among others for preparation of a status report of the implementation of the Decentralization Policy in Uganda over the past ten years (1992-2004) and drafting a Decentralization Consolidation Plan (2004-2014).



**Rakai District and its Lower Local Governments**

**Year:** May – August 2004

**Location:** Uganda

**Client:** Royal Danish Embassy

**Positions held:** Team Leader

**Activities performed:** Team Leader offering technical assistance to Rakai District and its Lower Local Governments to meet the LGDP II minimum conditions and to be eligible for a reward after the assessment of performance measures. The Royal Danish Embassy commissioned the support, which covered among others capacity building planning, financial management, procurement, communication and accountability

**Comparative Analysis of Decentralization**

**Year:** February – September 2004

**Location:** Kenya, Tanzania and Uganda

**Client:** World Bank

**Positions held:** Consultant

**Activities performed:** Consultant during the Comparative Analysis of Decentralization in Kenya, Tanzania and Uganda.

**Local Government Integrated Fiduciary Assessment**

**Year:** February – March 2004

**Location:** Uganda

**Client:** World Bank in conjunction with the Ministry of Local Government and Ministry of Finance, Planning and Economic Development

**Positions held:** Consultant

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**CERTIFICATION:**

I, the undersigned, certify that to the best of my knowledge and belief, this CV correctly describes myself, my qualifications, and my experience. I understand that any wilful misstatement described herein may lead to my disqualification or dismissal, if engaged. I further confirm that I will be available and interested to participate in this assignment as proposed.